Developing a Budget

Objectives

- Participants will have a better understanding of how to prepare a budget for a grant application including:
 - Tips for Budget Preparation
 - The need for and examples of an organizational budget
 - How to develop a programmatic budget
 - How to fill out a SF424A Budget form for a federal grant
 - How to structure a Budget Narrative

Budget Preparation - Tips

- Always read to know what is allowable or not
- Items to consider
 - Revenue
 - Personnel (Salaries and Benefits)
 - Furniture/Equipment
 - Office Supplies
 - Travel
 - Professional Fees/Consultants
 - Insurance
 - Occupancy (Rent/Utilities)
 - Postage
 - Printing

- Professional Dues
- Maintenance/Repairs
- Telephone/Internet
- In-Kind Expenses
- Indirect*

^{*}Federal grants require a negotiated rate for Indirect Expenses, or you can use 10% of salary and fringe costs

Budget Preparation - Tips

- Only include costs applicable to award program
- Include senior level administrators
- Get actual price quotes/bids
- Build in time
- Cost of living raises
- Front loading

Budget Preparation - Tips

- Partner funding needs
- External consultant fees
- Match requirements
- Have a working document with formulas
 - May have to transfer it into a grant specific template
- Required costs as part of the application
 - (Ex. Grantee Training)

*Example of working document (Missouri Foundation for Health)

	7	TOTAL PRO	JECT BUD	GET			REQUESTE	ED FROM F			
		Year 1	Year 2	Year 3	Year 4	<u>Total</u>	Year 1	Year 2	Year 3	Year 4	<u>Total</u>
Net Revenue											
Enter Type of Revenue		0	0	0	0	0	0	0	0	0	0
Total Net Revenue		0	0	0	0	0	0	0	0	0	0
Expense											
Personnell		76,608			0	76,608	76,608			0	76,608
Fringe Benefits	25%	19,152			0	19,152	19,152			0	19,152
Total Compensation		95,760			0	95,760	95,760			0	95,760
Travel		1,110			0	1,110	1,110			0	1,110
Equipment		16,200			0	16,200	16,200			0	16,200
Supplies		23,520			0	23,520	23,520			0	23,520
Contractual		93,988			0	93,988	93,988			0	93,988
Construction		0			0	0	0			0	0
Other		54,000			0	54,000	54,000			0	54,000
Total Direct Charges		284,578			0	284,578	284,578			0	284,578
Indirect Expense	10%	9,576			0	9,576	9,576			0	9,576
Total Expense		294,154			0	294,154	294,154			0	294,154
Net Project Cost		-294,154			0	-294,154	-294,154			0	-294,154

Organizational Budget

Starting a Nonprofit SAMPLE Organizational Operating Budget

PLE Organizational Operating Budget	2	охх	2	0 XX	2	oxx
	_	07171	-	0,00	_	07171
SUPPORT & REVENUE						
Contributions (Individual and Corporate)						
Foundation Grants						
Government						
Fees	85					
TOTAL REVENUE	\$	•	\$		\$	٠
EXPENSES*						
Wages & Related Costs						
Programs [insert specific]						
Programs [insert specific]						
Programs [insert specific]						
Facilities						
General Administration						
Other						
Fundraising	120					
TOTAL EXPENSES	\$	-	\$	-	\$	*
Net Surplus/(Deficit)	\$	-	\$		\$	

Programmatic Budget

PROGRAM NAME		C	Community Conne	ctions	ı				
EXPENSES					TOTAL	Year l		Year 2	Year 3
PERSONNEL EXPENSES (List Each Position)	FTE	SALARY							
Case Manager	1.00	\$ 30,000		\$	67,500.00	\$ 30,000.00	\$	22,500.00	\$ 15,000.00
Administrative Assistant	0.5	\$ 16,000		\$	36,000.00	\$ 16,000.00	\$	12,000.00	\$ 8,000.00
				\$	-	\$ -	\$	-	\$ -
				\$	-	\$ -	\$	-	\$ -
SUBTOTAL				\$	103,500.00	\$ 46,000.00	\$	34,500.00	\$ 23,000.00
FRINGES		17%		\$	17,595.00	\$ 7,820.00	\$	5,865.00	\$ 3,910.00
TOTAL PERSONNEL				\$	121,095.00	\$ 53,820.00	\$	40,365.00	\$ 26,910.00
NON PERSONNEL EXPENSES									
CONFERENCES				\$	-	\$ -	\$	-	\$ -
EQUIPMENT, MAJOR (>\$5,000)				\$	7,877.00	\$ 3,500.00	\$	2,627.00	\$ 1,750.00
EQUIPMENT, MINOR (<\$5,000)				\$	-	\$ -	\$	-	\$ -
PRINTING				\$	1,125.00	\$ 500.00	\$	375.00	\$ 250.00
SUPPLIES				\$	5,625.00	\$ 2,500.00	\$	1,875.00	\$ 1,250.00
TRAVEL				\$	-	\$ -	\$	=	\$ -
SCHOLARSHIPS/DIRECT PATIENT	ASSIS	TANCE		\$	-	\$ -	\$	-	\$ -
CONTRACTED VAN DRIVER				\$	2,250.00	\$ 1,000.00	\$	750.00	\$ 500.00
TOTAL NONPERSONNEL EXPENSE	ES			\$	16,877.00	\$ 7,500.00	\$	5,627.00	\$ 3,750.00
TOTAL DIRECT EXPENSE				\$	137,972.00	\$ 61,320.00		45,992.00	\$ 30,660.00
INDIRECT EXPENSES (Max. 15%)	15%			\$	20,695.80	\$ 9,198.00	\$	6,898.80	\$ 4,599.00
TOTAL PROGRAM DIRECT AND INDIRECT EXPENSES				\$	158,667.80	\$ 70,518.00	\$!	52,890.80	\$ 35,259.00

Filling Out the SF 424-A

Allowable/Unallowable Costs Per HRSA

Also note that a cost is not allowable if it is not reasonable, necessary, allocable to the award, or adequately documented (45 CFR § 75.403).

Item	Description
Advertising and Public Relations	Conditionally allowable. See 45 CFR § 75.421 for details.
Advisory Councils	Costs incurred by advisory councils or committees are unallowable unless authorized by law, the HHS awarding agency, or as an indirect cost where allocable to federal awards. See 45 CFR § 75.444, applicable to states, local governments, and Indian tribes.
Alcoholic Beverages	Costs of alcoholic beverages are unallowable.
Bad Debts	Unallowable.
Entertainment Costs	Conditionally unallowable. This includes the cost of amusements, social activities, and related incidental costs. 45 CFR § 75.438 clarifies when entertainment costs may be charged to a federal award with prior approval.
Fundraising Costs	Unallowable.
Honoraria	Unallowable when the primary intent is to confer distinction on, or to symbolize respect, esteem, or admiration for, the recipient of the honorarium. A payment for services rendered, such as a speaker's fee under a conference award, is allowable.
Invention, Patent, or Licensing Costs	Unallowable as a direct cost unless specifically authorized in the NOA. May be allowable as indirect costs provided they are authorized under applicable cost principles and are included in the negotiation of indirect cost rates. Such costs include licensing or option fees, attorney's fees for preparing or submitting patent applications, and fees paid to the U.S. Patent and Trademark Office for patent application, patent maintenance, or recordation of patent-related information.

Item	Description
Lobbying	Generally unallowable, including costs of lobbying activities to influence the introduction, enactment, or modification of legislation by the U.S. Congress or a state legislature. Under certain circumstances, as provided in the applicable cost principles, costs associated with activities that might otherwise be considered "lobbying" that are directly related to the performance of a grant or cooperative agreement may be allowable. The recipient should obtain an advance understanding with the GMS if it intends to engage in these activities. See "Restriction on Lobbying" below and at 45 CFR § 75.450 for additional descriptions and examples of prohibited activities.
Meals	 Generally unallowable except for the following: Subjects and patients under study. Where specifically approved as part of the project or program activity, e.g., in programs providing children's services. When an organization customarily provides meals to employees working beyond the normal workday, as a part of a formal compensation arrangement. As part of a per diem or subsistence allowance provided in conjunction with allowable travel. Under a conference award, when meals are a necessary and integral part of a conference, provided that meal costs are not duplicated in participants' per diem or subsistence allowances. Guest meals are not allowable.

Pre-award Costs	Costs incurred before the effective date of the sponsored agreement, whether or not they would have been allowable thereunder if incurred after such date, are unallowable unless approved by HRSA or authorized under expanded authority.
	Where authorized by HRSA as an expanded authority, a recipient may, at its own risk and without HRSA prior approval, incur obligations and expenditures to cover costs up to (and including) 90 calendar days before the beginning date of the initial budget period of a new or competing continuation award if such costs
	 are necessary to conduct the project or program, and
	 would be allowable under the grant or cooperative agreement, if awarded.
	However, even if authorized as an expanded authority, if a specific expenditure would otherwise require prior approval, the cost or

Item	Description
	activity must meet the same tests of allowability as if incurred after award.
	If not authorized as part of expanded authorities, the applicant/recipient must seek HRSA prior approval before incurring pre-award costs. HRSA prior approval is required for any costs to be incurred more than 90 calendar days before the beginning date of the initial budget period of a new or competing continuation award.
Promotional Items (SWAG)	Promotional items and memorabilia (e.g., pencils, cups, t-shirts, cookbooks, bags), gifts, and souvenirs designed to promote the recipient's organization are unallowable as advertising/public relations costs.

Source: <u>HRSA SF 424 Application Guide</u>

*Example of working document

	7	TOTAL PRO	JECT BUD	GET			REQUESTE	ED FROM F			
		Year 1	Year 2	Year 3	Year 4	<u>Total</u>	Year 1	Year 2	Year 3	Year 4	<u>Total</u>
Net Revenue											
Enter Type of Revenue		0	0	0	0	0	0	0	0	0	0
Total Net Revenue		0	0	0	0	0	0	0	0	0	0
Expense											
Personnell		76,608			0	76,608	76,608			0	76,608
Fringe Benefits	25%	19,152			0	19,152	19,152			0	19,152
Total Compensation		95,760			0	95,760	95,760			0	95,760
Travel		1,110			0	1,110	1,110			0	1,110
Equipment		16,200			0	16,200	16,200			0	16,200
Supplies		23,520			0	23,520	23,520			0	23,520
Contractual		93,988			0	93,988	93,988			0	93,988
Construction		0			0	0	0			0	0
Other		54,000			0	54,000	54,000			0	54,000
Total Direct Charges		284,578			0	284,578	284,578			0	284,578
Indirect Expense	10%	9,576			0	9,576	9,576			0	9,576
Total Expense		294,154			0	294,154	294,154			0	294,154
Net Project Cost		-294,154			0	-294,154	-294,154			0	-294,154

BUDGET INFORMATION - Non-Construction Programs

OMB Number: 4040-0006 Expiration Date: 02/28/2022

SECTION A - BUDGET SUMMARY

	Grant Program Function or	Catalog of Federal Domestic Assistance	Estimated Unobl	igated Funds		New or Revised Budget	
	Activity (a)	Number (b)	Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	Total (g)
1.	HRSA- 21-140	93.011	TOTAL BUDGET Requested from Funder not to exceed ceiling	Any non-federal funds go here	\$	\$	\$ 294,154
2.							
3.							
4.							
5.	Totals		\$ 294,154	\$ 0	\$	\$	\$ 294,154

		TOTAL PRO	JECT BUD	GET		REQUESTED FROM FUNDER						
		Year 1	Year 2	Year 3	Year 4	<u>Total</u>	Year 1	Year 2	Year 3	Year 4	<u>Total</u>	
Net Revenue												
Enter Type of Revenue		0	0	0	0	0	0	0	0	0	0	
Total Net Revenue		0	0	0	0	0	0	0	0	0	0	
Expense												
Personnell		76,608			0	76,608	76,608			0	76,608	
Fringe Benefits	25%	19,152			0	19,152	19,152			0	19,152	
Total Compensation		95,760			0	95,760	95,760			0	95,760	
Travel		1,110			0	1,110	1,110			0	1,110	
Equipment		16,200			0	16,200	16,200			0	16,200	
Supplies		23,520			0	23,520	23,520			0	23,520	
Contractual		93,988			0	93,988	93,988			0	93,988	
Construction		0			0	0	0			0	0	
Other		54,000			0	54,000	54,000			0	54,000	
Total Direct Charg	ges	284,578			0	284,578	284,578			0	284,578	
Indirect Expense	10%	9,576			0	9,576	9,576			0	9,576	
Total Expense		294,154			0	294,154	294,154			0	294,154	
Net Project Cost		-294,154			0	-294,154	-294,154			0	-294,154	

SECTION B - BUDGET CATEGORIES

6. Object Class Categories	ect Class Categories GRANT PROGRAM, FUNCTION OR ACTIVITY											
USING <u>TOTAL</u> PROGRAM BUDGET ON THIS PAGE (Including non-federal funds and all funding years)	(1)	(2)	(3)		(5)							
a. Personnel	\$ 76,608		\$	\$	\$ 76,608							
b. Fringe Benefits	19,152				19,152							
c. Travel	1,110				1,1110							
d. Equipment	16,200				16,200							
e. Supplies	23,520				23,520							
f. Contractual	93,988				93,988							
g. Construction	0				0							
h. Other	54,000				54,000							
i. Total Direct Charges (sum of 6a-6h)	284,578				\$ 284,578							
j. Indirect Charges	9,576				9 ,576							
k. TOTALS (sum of 6i and 6j)	\$ 294,154	1	\$	\$	\$ 294,154							
7. Program Income	\$ 0	4	\$	\$	s 0							

		TOTAL PRO	JECT BUI	OGET			REQUESTI	ED FROM F			
		Year 1	Year 2	Year 3	Year 4	<u>Total</u>	Year 1	Year 2	Year 3	Year 4	<u>Total</u>
Net Revenue											
Enter Type of Revenue		0	0	0	0	0	0	0	0	0	0
Total Net Revenue		0	0	0	0	0	0	0	0	0	0
Expense											
Personnell		76,608			0	76,608	76,608			0	76,608
Fringe Benefits	25%	19,152			0	19,152	19,152			0	19,152
Total Compensation		95,760			0	95,760	95,760			0	95,760
Travel		1,110			0	1,110	1,110			0	1,110
Equipment		16,200			0	16,200	16,200			0	16,200
Supplies		23,520			0	23,520	23,520			0	23,520
Contractual		93,988			0	93,988	93,988			0	93,988
Construction		0			0	0	0			0	0
Other		54,000			0	54,000	54,000			0	54,000
Total Direct Charges		284,578			0	284,578	284,578			0	284,578
Indirect Expense	10%	9,576			0	9,576	9,576			0	9,576
Total Expense		294,154			0	294,154	294,154			0	294,154
Net Project Cost		-294,154			0	-294,154	-294,154			0	-294,154

Breakdown of Non-Federal Funds

Breakdown of Year 1 Federal Funds *Note front loaded for equipment

Subsequent Years of Federal Funds

	,	TOTAL PRO	OJECT BUI	OGET			REQUESTI				
		Year 1	Year 2	Year 3	Year 4	<u>Total</u>	Year 1	Year 2	Year 3	Year 4	<u>Total</u>
Net Revenue											
Enter Type of Revenue		0	0	0	0	0	0	0	0	0	0
Total Net Revenue		0	0	0	0	0	0	0	0	0	0
Expense											
Personnell		76,608			0	76,608	76,608			0	76,608
Fringe Benefits	25%	19,152			0	19,152	19,152			0	19,152
Total Compensation		95,760			0	95,760	95,760			0	95,760
Travel		1,110			0	1,110	1,110			0	1,110
Equipment		16,200			0	16,200	16,200			0	16,200
Supplies		23,520			0	23,520	23,520			0	23,520
Contractual		93,988			0	93,988	93,988			0	93,988
Construction		0			0	0	0			0	0
Other		54,000			0	54,000	54,000			0	54,000
Total Direct Charges		284,578			0	284,578	284,578			0	284,578
Indirect Expense	10%	9,576			0	9,576	9,576			0	9,576
Total Expense		294,154			0	294,154	294,154			0	294,154
Net Project Cost		-294,154			0	-294,154	-294,154			0	-294,154

Budget Narrative

Budget Narrative

- Additional guidance in the SF424 Application Guide for federal grants
- RFP/RFA/NOFO may have additional guidance in it
- What is a Budget Narrative?
 - Taking budget and adding narrative/justification for each line item
 - Table format with narrative justification

Expense

Salary: Salary expense is for project-related staff <u>employed</u> by applicant organization (consulting/contracted services are listed in a separate line item). State the title, name (if known), annual salary, full time equivalency (FTE) to this project. For multi-year grants, provide detail for each year.

Position		nual Salary	FTE	1	Year 1		Total
MSU-OPHI Director			0.15				In-Kind
Evaluator and HRA Developer	Ş	91,000	0.55	Ş	50,050	\$	50,050
Computer Science Dept.							
Consultation	\$	50,000	0.08	Ş	4,000	\$	4,000
Computer Science Dept. GA	Ş	11,000	1.00	Ş	11,000	\$	11,000
Education Consultant and							
Financial Officer	\$	46,231	0.25	\$	11,558	\$	11,558
Total Budget	\$	198,231		\$	76,608	\$	76,608

Budget Explanation:

MSU-OPHI Director: Dr. Duitsman will be the overall grant administrator. He has administered grants and contracts for last sixteen years in Missouri at the state-wide, regional and local levels. He has extensive experience with community based initiatives and interventions. Dr. Duitsman will be ultimately responsible for the grant administration, reporting, budget and ensuring that staff have what they need to perform their portions of the project. Dr. Duitsman's time will be 0.15 FTE and will be considered in-kind.

Evaluator and HRA Developer: Dr. Joseph Hulgus will be the Evaluator of SOARHigh Wellness Phase II, the creator of the social-emotional wellness education modules, as well as the developer for a new health risk assessment (HRA) tool. He is a licensed psychologist and received his Ph.D. in Counseling Psychology from Texas Woman's University, Master of Public Health degree from Missouri State University (MSU) and Bachelor's degree from Indiana State University — Evansville. Dr. Hulgus has worked with the MSU Ozarks Public Health Institute (OPHI) as program developer, project manager and program evaluator for the last 13 years. Currently, Dr. Hulgus is the Program Manager as well as lead Psychologist and evaluator of the SOAR: Mental Health Trauma Intervention Program that is being implemented in Taney and Stone Counties. His other research work with OPHI has been varied and distinguished. His efforts in developing "Missouri Mental Health Standards" for the Missouri Department of Health and Senior Services received national recognition. Dr. Hulgus is also a Professor of Counseling and has 30 plus years of experience working in a wide variety of contexts as a counseling psychologist, research psychologist and public health researcher. Dr. Hulgus will be receiving extra compensation in the amount of \$135, 391 over 3 years for his contributions this project.

Computer Science Department Consultation: This person will be one of two Missouri State University in the Computer Science Department (CSD) faculty who has worked with OPHI in the past. This person

will work alongside of Dr. Hulgus to develop the HRA tool. This person will be receiving \$10,772 in extra compensation for their contribution to the project.

Computer Science Department Graduate Assistant: A graduate assistant from the Missouri State University Computer Science department will be hired in Year 1 to help Dr. Joe Hulgus and the CSD faculty member begin to build the HRA tool and online portal that will be used to track student information and health outcomes following each HRA and social-emotional wellness assessment.

Financial Officer and Education Consultant: This person will be hired by MSU-OPHI to track overall project <u>budget</u>, handle purchasing and process all internal and external paperwork. They will also assist in the development and implementation of educational programs within all participating schools.

Benefits and Payroll Taxes*:

	A	nnual						
Position	Salary		FTE	Rate	Year 1		Total	
Evaluator and HRA								
Developer	\$	91,000	0.55	0.362	\$	18,098	\$1	18,098
Computer Science Dept.								
Consultation	\$	50,000	0.08	0.362	\$	1,446	\$	1,446
Computer Science Dept.								
GA	\$	11,000	1.0	0	\$	_	\$	_
Financial Officer and								
Education Consultant	\$	46,231	0.25	0.362	\$	4,179	\$	4,179
Total Budget	\$	198,231			\$	23,724	\$2	23,724

Consulting/Contracted Services:

HASS (Health Assessment Systems and Services), LLC

HASS is an integral partner in this project and will be considered a sub-award relationship. Project Manager - Mary Sheid - 1,100 hours X \$45/bg = \$49,500 (annually) Administrative Assistant Victoria Thompson - \$18.50/bg X 1330 hours = \$24,605

Travel for Project Manager – 32 weeks X 4 trips week X 90 miles per trip X .45/mile = \$5,184 (Annually)

University of Missouri Extension Whole Foods Nutrition - 5 schools X \$2,200 per school = \$11,000

SPARK Facilitator – MSU-OPHI will contract with SPARK to bring in a national trainer to facilitate training = \$3,699

*Example Budget Narrative not prepared for HRSA grant – for formatting ideas only

Consulting/		
Contracted Services	Year 1	Total
HASS, LLC	\$ 79,289	\$ 79,289
University of Missouri Extension	\$ 11,000	\$ 11,000
SPARK Facilitator	\$ 3,699	\$ 3,699
Total Budget	\$ 93,988	\$ 93,988

<u>Budget Explanation</u>: The consulting/contracted service partners bring capacity to the project that would not exist otherwise.

HASS, LLC

Project Manager: Mary Sheid, is a licensed Physical Therapist of 20 years with OCS and CerthIDT. Mary is the initial creator of SOARHigh Wellness. She will be responsible of overseeing all aspects of the project and will coordinate services between the providers and the schools. In addition, she will coordinate the assessments, data collection and compile findings.

Administrative Assistant: Victoria Thompson, is an Administrative Assistant with HASS, LLC and will provide support services to the Project Manager by handling all paperwork, entering data and assisting with reports.

Travel for Project Manager: The Project Manager plans to make 4 trips weekly to the <u>participating</u> schools during the school year including four trips for each HRA, one town-hall meeting, one meeting at the beginning of each intervention and one follow-up meeting following the completion of <u>each</u> intervention. The average distance to each school is 90 miles round trip.

University of Missouri Extension will implement evidence-based whole foods nutrition education in each participating school

A SPARK national trainer will provide a one-day training for all participating schools to train the Physical Education teachers in the SPARK curriculum.

Equipment:

Commercial Grade Smoothie Machines – 5 schools X \$1,500 per school = \$13,500 Commercial Grade Juicer – 5 schools X \$300 per school = \$1,500

Equipment	Quantity	Un	it Cost	Y	ear 1	Total		
Commercial Grade								
Smoothie Machine	5	\$	1,500	\$	7,500	\$	7,500	
Juicer	5	\$	300	\$	1,500	\$	1,500	
Total				\$	9,000	\$	9,000	

<u>Budget Explanation</u>: As part of University of Missouri Extension's Whole Foods Nutrition Education, each school will be provided with a <u>Cecilwage Frigogranita</u> Beverage Dispenser MT1MINI 1.5 gal.

Commercial Grade Smoothie Machine and an Omega J8007 Juicer to incorporate into healthy school lunch options or for purchase by the students to increase student fruit and vegetable intake.

Travel:

Local Travel:

Travel for Missouri State University Ozarks Public Health Institute Staff – 150 miles X 2 X 10 trips X .37/mile = \$1,110 (Annually)

Travel	Y	ear 1	Total		
Local Travel	\$	1,110	\$	1,110	
Total	\$	1,110	\$	1,110	

<u>Budget Explanation</u>: Missouri State University staff will travel to collect data, for evaluative purposes and to implement the mental wellness component of <u>SQARHigh</u> Wellness.

Other Direct Expense:

Health Risk Assessments:

Year 1 - 300 students X \$180/student (\$180 for 1" HRA using Wellsource commercial tool) = \$54,000

Space and Food for SPARK Training

Space to hold SPARK Training = \$200

Lunch for SPARK Training - 41 people X \$20 each = \$820

School Participation Stipend - 9 schools X \$2,500 per school (Annually) = \$22,500

O ther Direct	3	ear 1	Total
Health Risk Assessments	\$	54,000	\$ 54,000
Space for SPARK Training	\$	200	\$ 200
Food for SPARK Training	\$	820	\$ 820
School Participation Stipend	\$	22,500	\$ 22,500
Total	\$	77,520	\$ 77,520

Budget Explanation:

Health Risk Assessments: To determine the impact of interventions over the grant funded period, a HRA will be completed on each of 300 students 4 times throughout the program. Currently, Wellsousce is the product used for HRAs and will be used for the 1st, 2nd and 3st HRA. During SQARHigh Phase II, Missouri State University will be working to develop a new HRA platform to decrease these costs significantly for SQARHigh Phase III.

2

Be Consistent

Be Consistent

- Budget reflected in Project Narrative
- Project Narrative reflected in Budget and Budget Narrative
- Correct amount on SF424 Cover Page
- ...and in other attachments
- Watch for changes

FAQ's

- What is the difference between overhead and indirect costs?
- How do a get a negotiated cost rate for indirect costs?
- Do all federal grants require a match?
- How do I calculate fringe/benefit rates?
- If I am applying for general operating expenses, do I need a program/project budget specific to the application?



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