

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS**

**CONSOLIDATED FINANCIAL STATEMENTS
and
SUPPLEMENTARY INFORMATION
with
INDEPENDENT AUDITOR'S REPORT

YEARS ENDED JUNE 30, 2025 AND 2024**

INDEPENDENT AUDITOR'S REPORT

Audit Committee & Board of Directors
Community Foundation of the Ozarks, Inc.
Springfield, Missouri

Opinion

We have audited the consolidated financial statements of **Community Foundation of the Ozarks, Inc. and Supporting Organizations**, which comprise the consolidated statements of financial position as of June 30, 2025, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of **Community Foundation of the Ozarks, Inc. and Supporting Organizations**, as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of **Community Foundation of the Ozarks, Inc. and Supporting Organizations** and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about **Community Foundation of the Ozarks, Inc. and Supporting Organizations'** ability to continue as a going concern for one year after the date that the financial statements are issued.

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Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of **Community Foundation of the Ozarks, Inc. and Supporting Organizations'** internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about **Community Foundation of the Ozarks, Inc. and Supporting Organizations'** ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited **Community Foundation of the Ozarks, Inc. and Supporting Organizations'** June 30, 2024, consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated November 15, 2024. In our opinion, the summarized comparative information presented herein, as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating financial statements, accompanying schedule of consolidated foundation and agency funds activity, and accompanying schedule of affiliate foundations are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

A handwritten signature in black ink that reads "THE WHITLOCK CO., LLP". The signature is written in a cursive, flowing style with a long horizontal line extending from the beginning of the word "THE".

Springfield, Missouri
November 4, 2025

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

	<u>ASSETS</u>	
	June 30,	
	<u>2025</u>	<u>2024</u>
Assets		
Cash and cash equivalents	\$ 82,296,113	\$ 76,644,997
Contributions and other receivables	19,249,825	10,925,625
Prepaid expenses	189,552	181,746
	<u>101,735,490</u>	<u>87,752,368</u>
Investments		
Diversified investment pool	327,290,795	296,969,574
Advisor-managed funds	90,448,629	80,437,005
Balanced investment pool	4,911,720	3,123,711
Mission related investment pool	1,752,252	1,518,949
Program related investments, net of allowance for credit losses	1,361,045	1,706,306
Other investments	1,603,984	1,463,786
Land and real estate	8,526,455	8,574,401
	<u>435,894,880</u>	<u>393,793,732</u>
Split interest agreements		
Charitable trusts	768,094	718,548
Cash surrender value of life insurance policies	570,998	561,111
	<u>1,339,092</u>	<u>1,279,659</u>
Property and equipment, net of accumulated depreciation	<u>10,825,454</u>	<u>7,082,760</u>
Total assets	<u>\$ 549,794,916</u>	<u>\$ 489,908,519</u>
	<u>LIABILITIES AND NET ASSETS</u>	
Liabilities		
Accrued liabilities and expenses	\$ 329,944	\$ 368,216
Notes payable	-	20,802
Line of credit	3,386,392	-
Annuities payable	271,174	243,056
Agency funds	125,135,950	115,994,856
	<u>129,123,460</u>	<u>116,626,930</u>
Net assets		
Without donor restriction	38,294,059	29,426,581
With donor restriction	382,377,397	343,855,008
Total net assets	<u>420,671,456</u>	<u>373,281,589</u>
Total liabilities and net assets	<u>\$ 549,794,916</u>	<u>\$ 489,908,519</u>

The accompanying notes are an integral part of the consolidated financial statements.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
CONSOLIDATED STATEMENT OF ACTIVITIES
WITH SUMMARIZED PRIOR YEAR INFORMATION**

	Year ended June 30, 2025			Year ended June 30, 2024
	Without donor restriction	With donor restriction	Total	
Revenues				
Contributions	\$ 12,612,509	\$ 29,561,237	\$ 42,173,746	\$ 46,802,389
Contributions - nonfinancial	220,607	17,879	238,486	267,050
Net investment earnings	461,139	40,292,356	40,753,495	39,521,591
Management fees	1,201,058	-	1,201,058	1,065,414
Rental income	345,325	-	345,325	126,607
Other revenues	138,818	-	138,818	185,615
Net assets released from restrictions	<u>28,552,362</u>	<u>(28,552,362)</u>	<u>-</u>	<u>-</u>
Total revenues	<u>43,531,818</u>	<u>41,319,110</u>	<u>84,850,928</u>	<u>87,968,666</u>
Expenses				
Grants and scholarships	26,857,810	-	26,857,810	24,924,210
Programs	4,637,568	-	4,637,568	2,645,134
Administrative	1,893,188	-	1,893,188	1,959,400
Development	<u>973,640</u>	<u>-</u>	<u>973,640</u>	<u>1,323,922</u>
Total expenses	<u>34,362,206</u>	<u>-</u>	<u>34,362,206</u>	<u>30,852,666</u>
Other changes				
Transfers out	302,134	2,714,143	3,016,277	2,738,729
Split interest agreements	<u>-</u>	<u>82,578</u>	<u>82,578</u>	<u>126,118</u>
Total other changes	<u>302,134</u>	<u>2,796,721</u>	<u>3,098,855</u>	<u>2,864,847</u>
Increase in net assets	8,867,478	38,522,389	47,389,867	54,251,153
Reclassifications	-	-	-	182,529
Net assets at beginning of year	<u>29,426,581</u>	<u>343,855,008</u>	<u>373,281,589</u>	<u>318,847,907</u>
Net assets at end of year	<u>\$ 38,294,059</u>	<u>\$ 382,377,397</u>	<u>\$ 420,671,456</u>	<u>\$ 373,281,589</u>

The accompanying notes are an integral part of the consolidated financial statements.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
WITH SUMMARIZED PRIOR YEAR INFORMATION**

	Program services		Supporting services		Year ended	Year ended
	Grants and	Community	Management	Fundraising	June 30, 2025	June 30, 2024
	Scholarships	Foundation	& General	and	Total	Total
		Programs	Administration	Development		
Functional expenses						
Grants and scholarships	\$ 26,857,810	\$ -	\$ -	\$ -	\$ 26,857,810	\$ 24,924,210
Personnel and benefits						
Salaries and wages	-	1,097,535	817,314	420,333	2,335,182	2,169,474
Retirement plan contributions	-	53,457	39,808	20,473	113,738	185,522
Other employee benefits	-	163,396	121,679	62,578	347,653	368,232
Payroll taxes	-	80,604	60,025	30,870	171,499	165,318
Occupancy expenses	-	86,941	64,744	33,297	184,982	123,747
Information technology	-	146,022	108,739	55,923	310,684	307,411
Collaboration and leadership	-	304,554	226,795	116,638	647,987	609,536
Office expenses	-	48,959	36,459	18,750	104,168	108,825
Professional services	-	218,191	162,482	83,562	464,235	451,886
Insurance	-	57,709	42,975	22,101	122,785	97,652
Printing and publications	-	31,567	23,508	12,090	67,165	81,023
Dues, subs, and membership	-	34,371	25,596	13,164	73,131	68,758
Professional development	-	39,737	29,591	15,218	84,546	75,753
Travel	-	17,278	12,867	6,617	36,762	40,834
Processing fees	-	22,838	17,008	8,747	48,593	40,917
Other expenses	-	18,749	13,962	7,180	39,891	116,953
Fiscal sponsorship expenses	-	2,105,810	-	-	2,105,810	632,780
Depreciation and amortization	-	120,369	89,636	46,099	256,104	217,821
Credit losses	-	(10,519)	-	-	(10,519)	66,014
Total functional expenses	<u>\$ 26,857,810</u>	<u>\$ 4,637,568</u>	<u>\$ 1,893,188</u>	<u>\$ 973,640</u>	<u>\$ 34,362,206</u>	<u>\$ 30,852,666</u>

The accompanying notes are an integral part of the consolidated financial statements.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Years ended June 30,	
	2025	2024
Cash flows from operating activities		
Increase in net assets	\$ 47,389,867	\$ 54,251,153
Reclassifications	-	182,529
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation	256,104	217,821
Credit losses	(10,519)	66,014
Contributions restricted for long-term investment	(3,202,844)	(8,205,100)
Adjustment of actuarial liability	28,118	(42,268)
Net realized and unrealized (gains) losses on investments	(32,460,500)	(37,251,951)
Life insurance cash surrender value charges	(26,044)	35,098
Loss on disposal of property and equipment	1,143	334
Change in:		
Contribution receivable	(8,324,200)	(10,550,000)
Prepaid expenses	(7,806)	10,787
Accrued expenses	(38,272)	121,224
Annuities payable	29,521	29,521
Agency funds	9,141,094	8,708,810
Net cash provided by operating activities	<u>12,775,662</u>	<u>7,573,972</u>
Cash flows from investing activities		
Purchases of property and equipment	(4,039,852)	(6,192,860)
Sale of property and equipment	39,911	-
Purchases of investments	(78,912,772)	(103,846,251)
Proceeds from sale of investments	69,282,643	95,850,499
Purchase of split interest agreements	(49,546)	(168,837)
Redemption of life insurance policies	16,157	-
Net cash used in investing activities	<u>(13,663,459)</u>	<u>(14,357,449)</u>
Cash flows from financing activities		
Payments on annuities	(29,521)	(29,521)
Proceeds from line of credit	3,386,392	-
Payments of notes payable and line of credit	(20,802)	(27,312)
Proceeds from contributions restricted for investments in endowment funds	<u>3,202,844</u>	<u>8,205,100</u>
Net cash provided by financing activities	<u>6,538,913</u>	<u>8,148,267</u>
Net increase in cash and cash equivalents	<u>5,651,116</u>	<u>1,364,790</u>
Cash at beginning of year	<u>76,644,997</u>	<u>75,280,207</u>
Cash at end of year	<u>\$ 82,296,113</u>	<u>\$ 76,644,997</u>

The accompanying notes are an integral part of the consolidated financial statements.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
JUNE 30, 2025 AND 2024**

1. History and purpose

The **Community Foundation of the Ozarks, Inc.** (the Foundation) (EIN 23-7290968) was incorporated in 1973 by a group of Greene County, Missouri citizens who were interested in providing a way for the charitable desires of people to be given permanent, useful expression in furthering the welfare of the community. The Foundation's mission is to enhance the quality of life through resource development, community grantmaking, collaboration, and public leadership. The Foundation receives, distributes, and administers component funds for charitable and public purposes for the Springfield Metropolitan area and its affiliated regional community foundations serving the southern tier of Missouri (see supplemental information for full list of affiliated community foundations).

In December 1999, the Lezah Stenger Foundation (Stenger) (EIN 43-1872019), a Type 1 supporting organization of the Community Foundation of the Ozarks, Inc., was established to promote education, amateur athletics, and various other charitable causes designed to meet the needs of the community.

In September 2002, the Ozarks Charitable Real Estate Foundation (OCREF) (EIN 41-2086647), a Type 1 supporting organization of the Community Foundation of the Ozarks, Inc., was established to accept gifts of land and real estate. Net proceeds of contributed assets are transferred to the Foundation.

In February 2006, the Community Foundation of the Ozarks Stock Trust (Stock Trust) (EIN 71-6225763), a Type 1 supporting organization of the Community Foundation of the Ozarks, Inc., was established to accept non-financial gifts. Net proceeds of contributed assets are transferred to the Foundation.

All three supporting organizations are affiliated charitable organizations, which gained public charity status through their relationship with **Community Foundation of the Ozarks, Inc.** The Foundation exercises a substantial degree of direction over the policies, programs, and activities over these organizations, which meets the definition of a Type 1 organization.

In December 2023, CFO-SGF, LLC, a single-member limited liability company, was formed to hold, operate, and maintain real estate purchased by the Foundation. **Community Foundation of the Ozarks, Inc.** is the sole member and maintains 100% ownership. All intercompany transactions have been eliminated.

2. Summary of significant accounting policies

This summary of significant accounting policies is presented to assist in understanding the Foundation's consolidated financial statements. The consolidated financial statements and notes are representations of the Foundation's management, which is responsible for their integrity and objectivity. These accounting policies conform to accounting principles generally accepted in the United States of America.

Use of estimates

In preparing consolidated financial statements in conformity with accounting principles generally accepted in the United States of America, management makes estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
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of the consolidated financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Principles of consolidation

The Foundation, in accordance with the provisions of *FASB Accounting Standards Codification Topic 958-810*, includes the Foundation, CFO-SGF, LLC, Lezah Stenger Foundation, Ozarks Charitable Real Estate Foundation, and Community Foundation of the Ozarks Stock Trust in their consolidated financial statements in which they have economic interest arising from a contractual relationship, and are not-for-profit organizations controlled by the Foundation.

Basis of accounting

The consolidated financial statements of the Foundation have been prepared on the accrual basis of accounting, and accordingly, reflect all significant receivables, payables, and other liabilities.

Basis of presentation

The Foundation prepares its consolidated financial statements in accordance with the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*. Under ASC 958, the Foundation is required to report information regarding its consolidated financial position and activities according to two classes of net assets: with donor restrictions and without donor restrictions.

Donor support

Support that is restricted by the donor is reported as an increase in without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in with donor restriction net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), with donor restriction net assets are reclassified to without donor restriction net assets and reported in the consolidated statement of activities as net assets released from restrictions.

Distribution policy

Distributions are guided by several factors; most important is the historic value of the portfolio. Unless specified by the fund agreement, the Board has approved annual grants from endowment funds at a spend-rate between 3% and 5%. The formula is based on the approved spend-rate multiplied by the average quarterly market values of the fund over the prior twelve (12) trailing quarters.

Cash equivalents

Cash equivalents represent short-term investments with original maturities of three months or less. The Foundation participates in the Insured Cash Sweep (ICS) network program which allows the Foundation to insure its cash position. Cash deposits are sent to deposit accounts at other ICS network member institutions in the amounts under the standard FDIC insurance maximum of \$250,000.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
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Contributions

Unconditional promises to give are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met and the promises become unconditional.

Nonfinancial contributions consist of real property, tangible property, and livestock, and may have donor-imposed restrictions until the asset(s) is sold and placed in the appropriate fund. The Foundation values real and tangible property based upon the most recent appraisal or comparable sales. Livestock is sold and valued according to the USDA valuation method. For the years ended June 30, nonfinancial contributions recognized within the statement of activities included:

	<u>2025</u>	<u>2024</u>
Real property	\$ 139,000	\$ 186,000
Livestock	80,788	67,524
In-kind	<u>18,698</u>	<u>13,526</u>
	<u>\$ 238,486</u>	<u>\$ 267,050</u>

Contributions and other receivables consisted of \$19,249,825 as of June 30, 2025, and \$10,925,625 as of June 30, 2024. Contributions and other receivables are expected to be received within one to two years and management has determined the contributions and other receivables accrued are fully collectible.

Concentration of credit risk

Financial instruments, which potentially subject the Foundation to concentration of credit risk, consist principally of temporary cash investments, receivables, and investments. The Foundation places its cash and other investments with high-credit quality financial institutions and investment managers.

The contributions and other receivables balance consisted of receivables from three parties as of June 30, 2025, and two parties as of June 30, 2024.

Investments and net investment return

Investments are carried at market value. Investments in hedge funds and private equities are recorded at net asset value (NAV), as a practical expedient, to determine fair value of the investments. Most funds participate in either a diversified investment pool, advisor managed pool, or a cash pool using the market value unit method to determine the number of shares issued. Interest, dividends, and unrealized and realized gains and losses from the diversified investment pool are allocated based on each participating fund's pro-rata share. Funds not participating in the Foundation's diversified or cash pools are invested separately and are monitored by the investment committee and Foundation staff.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
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Property and equipment

The Foundation computes depreciation for financial reporting purposes using the straight-line method and estimated useful lives reflecting both industry standards and the expected economic benefit of the assets. The Foundation capitalizes all property and equipment expenditures in excess of \$5,000. Contributed property and equipment is recorded at fair value at the date of donation. No asset impairment was recognized during the years ended June 30, 2025 and 2024.

Revenue from contracts with fund holders and customers

The Foundation manages fund assets and investments on behalf of other entities and assesses the appropriate administrative fee. The fee is based on the average daily balance of the fund and revenue is recognized on a monthly basis, as the performance obligation of investment management and administrative services is met. Revenue from contracts with fund holders totaled \$1,201,058 and \$1,065,414 as of June 30, 2025 and 2024, respectively.

Revenue from customer contracts is reported at the amount that reflects the consideration to which the Foundation expects to be entitled to in exchange for providing back-office accounting and grant making services. Contracts for back-office accounting services are generally considered a single performance obligation and generally are a flat contract fee that is billed annually. Revenue is recognized as the performance obligation is satisfied.

Functional expense classification

Functional expenses are those expenses incurred by the Foundation in the accomplishment of its stated mission. Functional expenses are summarized in the consolidated statements of activities as grants and scholarships, programs, administrative, and development. The consolidated financial statements report categories of costs attributable to programs and supporting activities. Direct costs are allocated to each program or activity. Indirect costs are allocated to each program based upon estimates of time spent on each of the activities for personnel expenses.

Income taxes

The Foundation is exempt from income taxes under the provisions of the Internal Revenue Code Section 501(c)(3). Further, **Community Foundation of the Ozarks, Inc.** is publicly supported as defined in Section 509(a)(1) and the support organizations meet the criteria as described in Section 509(a)(3). CFO-SGF, LLC is considered a disregarded entity for tax purposes and is included in the Form 990 filed by the Foundation. For the year ended June 30, 2025, the Foundation had no taxable income as a result of its unrelated business activities.

Generally Accepted Accounting Principles (GAAP) prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return and also provides guidance on various related matters such as the position the Foundation has taken that the organization is exempt from income taxes.

The Foundation's information return filings are subject to audit by various taxing authorities. The Foundation's open tax audit periods are 2022 through 2024. In evaluating the Foundation's tax positions,

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interpretations and tax planning strategies are considered. The Foundation believes their estimates are appropriate based on current facts and circumstances.

Reclassifications

Certain accounts and disclosures relating to the prior year have been reclassified to conform with the current year's presentation. Such reclassification had no effect on the change in net assets.

Adoption of new accounting standard

On July 1, 2023, the Foundation adopted FASB Accounting Standards Codification (ASC) 326, *Measurement of Credit Losses on Financial Instruments*, which aims to provide more information about expected credit losses in financial reporting by requiring credit losses expected throughout the life of the asset to be recorded at the time of origination. The Foundation included an allowance on the loans provided to the community as Program Related Investments during the 2024 fiscal year. See Note 4 for additional information.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
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JUNE 30, 2025 AND 2024**

3. Investments

Investments are composed of the following institutions at June 30:

	<u>2025</u>	<u>2024</u>
Diversified investment pool		
Fiducient Advisors	\$ 325,435,318	\$ 293,575,729
Guaranty Bank	<u>1,855,477</u>	<u>3,393,845</u>
	<u>327,290,795</u>	<u>296,969,574</u>
Advisor-managed funds		
Central Trust Company	6,893,485	5,890,672
Commerce Trust Company	15,131,376	13,257,351
Convergence Financial	331,617	-
Edward Jones	9,780,206	9,372,325
Forvis Mazars	17,098,025	15,917,583
Four Rivers Financial	1,167,404	1,260,565
Merrill Lynch	7,417,847	6,674,889
Morgan Stanley	4,183,615	2,766,388
Raymond James	550,851	305,885
Simmons Trust Bank	16,582,326	15,189,489
Strong Path Financial	1,398,418	1,315,308
TrueNorth	621,290	-
US Bank	7,684,620	7,158,657
Vineyard Asset Management	1,036,220	504,787
Wells Fargo	<u>571,329</u>	<u>823,106</u>
	<u>90,448,629</u>	<u>80,437,005</u>
Balanced investment pool		
Forvis Mazars	<u>4,911,720</u>	<u>3,123,711</u>
Mission related investment pool		
Fiducient Advisors	<u>1,752,252</u>	<u>1,518,949</u>
Program related investments (see Note 4)	<u>1,361,045</u>	<u>1,706,306</u>
Other investments (see Note 11)	<u>1,603,984</u>	<u>1,463,786</u>
Land and real estate (see Note 11)	<u>8,526,455</u>	<u>8,574,401</u>
Total investments	<u>\$ 435,894,880</u>	<u>\$ 393,793,732</u>

The Foundation holds most of its investments in a diversified investment pool which consists of various mutual fund companies. The remainder of its investments are held in separate accounts at various financial institutions.

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
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The Foundation's primary investment objective is to preserve its purchasing power while providing a continuing and stable funding source to support the current and future mission. To accomplish this objective, the Foundation seeks to generate a total return that will exceed not only its operating expenses, but also all expenses associated with managing the fund and the eroding effects of inflation. It is the intention that all total return (interest income, dividends, realized gains, and unrealized gains) above and beyond the amount approved for expenditure or distribution will be reinvested according to the investment policy. The Foundation's portfolio is managed on a total return basis, consistent with the applicable standard of conduct set forth in the Uniform Prudent Management of Institutional Funds Act (UPMIFA).

4. Program related investments

In 2009, the Foundation Board of Directors approved committing up to 2% of total assets to community investments through program related investments (PRI). This commitment was amended in 2025 to 2% of total diversified assets. The formula is based on the approved spend-rate multiplied by the average quarterly market values of the fund over the prior twelve (12) trailing quarters. PRI is a mission investing strategy made primarily to achieve a program objective, rather than a significant financial return. The PRI program represents the Foundation's commitment to the "double-bottom line" of investing in nonprofits that produce both financial and social returns for the Springfield metropolitan area and southern tier of Missouri, rather than investing assets solely in financial markets. PRIs are stated at cost, which approximates fair value. Management has adopted FASB Codification (ASC) 326, *Measurement of Credit Losses on Financial Instruments*, which requires a forward-looking estimate of credit losses over the life of the loan based on historical loss data, current economic conditions, and reasonable forecasts. The Foundation now assesses and records an allowance for credit losses at the time of loan origination and updates this estimate periodically.

Program related investments at June 30, consists of the following:

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Program Related Investments	Origination Date	Original Amount	Description	Rate	Maturity Date	June 30, 2025 Ending Balance	June 30, 2024 Ending Balance
Gainesville School District	October 19, 2021	\$ 1,000,000	FEMA Tornado Safe Room	4.55%	September 20, 2031	\$ 663,866	\$ 809,266
Total Credit Enhancements						\$ 663,866	\$ 809,266
Licking School District	June 5, 2015	\$ 205,672	Ground Source Heat Pumps	1.00%	June 5, 2025	\$ -	\$ 19,740
Salem Memorial Hospital	March 23, 2020	\$ 865,240	MRI Machine	1.00%	August 1, 2030	\$ 458,147	\$ 551,180
Total Lease Purchase Agreements						\$ 458,147	\$ 570,920
Simmering Center	April 9, 2019	\$ 61,250	Property Purchase	8.25% Adjusted Annually minus 50 bps	April 1, 2029	\$ -	\$ 34,644
Branson Regional Arts Council	February 10, 2021	\$ 50,000	Respond Recover Rebuild Loan Program	2% Semi-Annually	February 12, 2030	\$ 50,000	\$ 50,000
Springfield Little Theatre	February 10, 2021	\$ 50,000	Respond Recover Rebuild Loan Program	2% Semi-Annually	February 12, 2025	\$ -	\$ 50,000
Gillioz Center for Arts & Entertainment	February 10, 2021	\$ 50,000	Respond Recover Rebuild Loan Program	2% Semi-Annually	February 12, 2030	\$ 46,530	\$ 46,530
Springfield Contemporary Theatre	February 10, 2021	\$ 50,000	Respond Recover Rebuild Loan Program	2% Semi-Annually	February 12, 2030	\$ 50,000	\$ 50,000
Main Street Joplin	October 7, 2022	\$ 190,000	Downtown Joplin Improvements	6.25% Adjusted Annually minus 50 bps	October 1, 2027	\$ 147,997	\$ 160,959
Total Loan Agreements						\$ 294,527	\$ 392,133
Total Program Related Investments						\$ 1,416,540	\$ 1,772,319
Allowance for Credit Losses						\$ (55,495)	\$ (66,013)
Program Related Investments, net						\$ 1,361,045	\$ 1,706,306

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5. Split interest agreements

Charitable trusts: As of June 30, 2025, the Foundation is the trustee of six charitable trusts. Each charitable trust is a separate legal entity subject to federal and state filings. At the end of each trust term, the remainder is paid to the Foundation to establish a component fund. Assets held in charitable trusts are recorded at fair value and liabilities are revalued annually by calculating the present value of estimated future payments using factors and guidance provided by the IRS.

At June 30, 2025 and 2024, the charitable trust portfolio market value was \$768,094 and \$718,548, respectively, with annuity payable liabilities of \$271,174 and \$243,056, respectively.

Life insurance policies: The Foundation is bequeathed life insurance policies on the lives of specified donors under an agreement for which both parties mutually understand the nature and purpose of the planned gift. Life insurance policies are carried at their cash surrender value less any surrender charge. Net proceeds from life insurance distributions are used to establish component funds at the Foundation. As of June 30, 2025, the Foundation has seven policies.

At June 30, 2025 and 2024, the cash surrender value was \$570,998 and \$561,111, respectively.

Charitable gift annuities: A charitable gift annuity is a planned gift which involves a contract between a donor and the Foundation, where the donor makes a contribution in exchange for partial tax deductions and lifetime stream of annual income from the Foundation. The market value and annuity obligations are not reflected on the consolidated statements of position due to the Foundation's practice of reinsuring charitable gift annuities.

6. Property and equipment and sale-leaseback agreement

Property and equipment consisted of the following at June 30:

	425 East Trafficway	300 South Jefferson	2025 Total	2024 Total
Artwork	\$ 1,000	\$ -	\$ 1,000	\$ 1,000
Company vehicles	83,090	-	83,090	73,049
Equipment	91,847	-	91,847	91,847
Technology	438,191	-	438,191	430,991
Buildings	1,571,295	5,603,147	7,174,442	7,174,442
Construction in progress	-	4,095,134	4,095,134	140,735
Land	-	435,000	435,000	435,000
Total property and equipment	<u>2,185,423</u>	<u>10,133,281</u>	<u>12,318,704</u>	<u>8,347,064</u>
Less: accum. depr. and amort.	<u>1,288,699</u>	<u>204,551</u>	<u>1,493,250</u>	<u>1,264,304</u>
Total property and equipment, net	<u>\$ 896,724</u>	<u>\$ 9,928,730</u>	<u>\$ 10,825,454</u>	<u>\$ 7,082,760</u>

Depreciation and amortization expenses were \$256,104 and \$217,821 for the years ended June 30, 2025 and 2024, respectively.

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On March 24, 2005, the Foundation entered into a 24-month lease agreement with Great Southern Community Development Corporation (GSCDC) for the construction of a 10,000 square foot leasehold improvement to house the administrative offices of the Foundation, located at 425 East Trafficway. The Foundation financed approximately \$1.5 million for the construction of the facility. On June 14, 2006, the Foundation paid its outstanding debt obligation.

On July 1, 2006, the Foundation entered into a leasehold assignment agreement with GSCDC upon construction completion of the leasehold improvement. The leasehold assignment included an option to purchase the premises at the end of the lease term on June 30, 2046. The leasehold assignment also included a parking agreement whereby the Foundation was required to provide parking for United Way of the Ozarks staff.

On February 27, 2024, the Foundation, as legally completed through CFO-SGF, LLC, (landlord/buyer) purchased commercial real estate and adjacent land from Missouri State University Foundation (seller/tenant), located at 300 South Jefferson Avenue, for a purchase price of \$5,800,000. Purchase of this asset was financed internally by borrowing \$5,750,000 from the diversified investment pool. Interest payments guided by 90-day treasury bill rates plus thirty-five basis points are paid from CFO-SGF, LLC back to the diversified investment pool monthly. For the years ended June 30, 2025 and 2024, the Foundation paid the diversified investment pool interest expense of \$288,362 and \$114,218, respectively, and repaid related principal of \$50,000 and \$0, respectively. This interest expense is eliminated in the Consolidating Statement of Activities. Renovations on this property are underway and classified as construction in progress at year end.

Upon completion of the purchase, the Foundation entered into a leaseback agreement with the seller. The agreement stipulates that the seller will lease the property back for a period ending on the earlier of December 31, 2026, or ninety days after receipt by the Foundation of a certificate of occupancy that the seller has constructed new facilities. Under the terms of the sale and leaseback transaction, the Foundation recognized the transaction as a true sale in accordance with FASB ASC 842, *Leases*, as all conditions for a sale were met. Monthly lease payments of \$29,167 are paid to the Foundation on the first day of each calendar month. The Foundation has also agreed to reimburse the seller a portion of maintenance for common areas (CAM) and a share of utilities, janitorial costs, taxes, and insurance, which is calculated to be \$3,392 each month.

For the years ended June 30, sale leaseback agreement revenue and related CAM expenses totaled:

	<u>2025</u>	<u>2024</u>
Rental income	345,325	119,543
CAM payments	40,702	13,902

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7. Notes payable

Notes payable at June 30, consist of the following:

	<u>2025</u>	<u>2024</u>
Note payable to Intercounty Electric Coop Assoc. dated October 1, 2015, in the original amount of \$206,000 with funds used to assist the Licking School District with the purchase of ground source heat pumps. Note is payable in monthly installments of \$1,717, including no interest. Note is scheduled to mature on October 1, 2025.	-	20,802
Total notes payable	\$ -	\$ 20,802

8. Line of credit

The Foundation has a \$4,000,000 line of credit agreement with Guaranty Bank. The line carries a variable interest at the prime rate of the Wall Street Journal Prime Rate less 62.5 basis points. The rate at June 30, 2025 was 6.875%. The line of credit matures July 2027. The line is collateralized by real property at 300 S. Jefferson Avenue, Springfield, Missouri. The note requires no monthly principal payments but requires monthly payments of all accrued, unpaid interest. The outstanding balance on the line of credit at June 30, 2025 and 2024, was \$3,386,392 and \$0, respectively.

9. Agency funds

Agency funds represent funds held by the Foundation on behalf of other non-profit entities that have retained the right to designate the recipients of the earnings and principal of funds. See the accompanying supplemental information for changes in agency funds for the years ended June 30, 2025 and 2024. As of June 30, 2025 and 2024, the Foundation maintained 841 and 814 active agency revocable funds, respectively.

10. Retirement plans

The Foundation has a 403(b) defined contribution plan covering the participating employees who make contributions to the Plan. The Foundation contributes to the plan bi-weekly, equal to the amount of the participants' contributions, not to exceed an annual contribution of 5% of the participants' annual compensation. Total expenses for the years ended June 30, 2025 and 2024, were approximately \$113,738 and \$185,522, respectively.

11. Disclosure about fair value of assets and liabilities

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, "Fair Value Measurements and Disclosures," establishes a framework for measuring fair value and expands disclosures about fair value measurements.

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ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1* - Quoted prices in active markets for identical assets or liabilities;
- Level 2* - Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices for identical or similar assets in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities;
- Level 3* - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following tables present the fair value measurements of assets and liabilities recognized in the accompanying consolidated statement of financial position measured at fair value on a recurring basis, and the level within the ASC 820 fair value hierarchy in which the fair value measurements fall at June 30, 2025:

		Fair value measurements using			
	06/30/25 Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Net Asset Value (NAV)
Cash and equivalents					
Cash and equivalents	\$ 82,296,113	\$ 82,296,113	\$ -	\$ -	\$ -
	<u>\$ 82,296,113</u>	<u>\$ 82,296,113</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Investments					
Diversified investment pool					
Money market funds	\$ 4,721,955	\$ 4,721,955	\$ -	\$ -	\$ -
Equities - domestic and international	190,243,981	190,243,981	-	-	-
Fixed income - domestic and international	60,994,064	60,994,064	-	-	-
Real assets	25,842,164	25,842,164	-	-	-
Alternative investments	45,488,631	-	-	-	45,488,631
	<u>327,290,795</u>	<u>281,802,164</u>	<u>-</u>	<u>-</u>	<u>45,488,631</u>
Advisor-managed funds					
Money market funds	1,292,276	1,292,276	-	-	-
Equities - domestic and international	60,929,292	60,929,292	-	-	-
Fixed income - domestic and international	21,979,738	21,979,738	-	-	-
Real assets	2,884,846	2,884,846	-	-	-
Liquid alternatives	3,362,477	3,362,477	-	-	-
	<u>90,448,629</u>	<u>90,448,629</u>	<u>-</u>	<u>-</u>	

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	06/30/25 Fair value	Fair value measurements using			Net Asset Value (NAV)
		Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Balanced investment pool					
Money market funds	58,655	58,655	-	-	-
Equities - domestic and international	1,620,434	1,620,434	-	-	-
Fixed income - domestic and international	3,063,119	3,063,119	-	-	-
Liquid alternatives	169,512	169,512	-	-	-
	<u>4,911,720</u>	<u>4,911,720</u>	<u>-</u>	<u>-</u>	<u>-</u>
Mission related investment pool					
Money market funds	30,427	30,427	-	-	-
Equities - domestic and international	1,332,309	1,332,309	-	-	-
Fixed income - domestic and international	309,739	309,739	-	-	-
Real assets	79,777	79,777	-	-	-
	<u>1,752,252</u>	<u>1,752,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
Program related investments					
Credit enhancements	663,866	663,866	-	-	-
Lease purchase agreements	421,520	-	-	421,520	-
Loans	275,659	-	-	275,659	-
	<u>1,361,045</u>	<u>663,866</u>	<u>-</u>	<u>697,179</u>	<u>-</u>
Other investments					
Notes receivable	85,441	-	-	85,441	-
Closely held stock	1,518,543	-	-	1,518,543	-
	<u>1,603,984</u>	<u>-</u>	<u>-</u>	<u>1,603,984</u>	<u>-</u>
Land and real estate					
	<u>8,526,455</u>	<u>-</u>	<u>-</u>	<u>8,526,455</u>	<u>-</u>
	<u>8,526,455</u>	<u>-</u>	<u>-</u>	<u>8,526,455</u>	<u>-</u>
	<u>\$ 435,894,880</u>	<u>\$ 379,578,631</u>	<u>\$ -</u>	<u>\$ 10,827,618</u>	<u>\$ 45,488,631</u>

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The following tables present the fair value measurements of assets and liabilities recognized in the accompanying consolidated statement of financial position measured at fair value on a recurring basis, and the level within the ASC 820 fair value hierarchy in which the fair value measurements fall at June 30, 2024:

		Fair value measurements using			
	06/30/24 Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Net Asset Value (NAV)
Cash and equivalents					
Cash and equivalents	\$ 76,644,997	\$ 76,644,997	\$ -	\$ -	\$ -
	<u>\$ 76,644,997</u>	<u>\$ 76,644,997</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Investments					
Diversified investment pool					
Money market funds	\$ 8,423,722	\$ 8,423,722	\$ -	\$ -	\$ -
Equities - domestic and international	175,273,253	175,273,253	-	-	-
Fixed income - domestic and international	51,377,785	51,377,785	-	-	-
Real assets	23,711,221	23,711,221	-	-	-
Alternative investments	38,183,593	-	-	-	38,183,593
	<u>296,969,574</u>	<u>258,785,981</u>	<u>-</u>	<u>-</u>	<u>38,183,593</u>
Advisor-managed funds					
Money market funds	2,992,744	2,992,744	-	-	-
Equities - domestic and international	51,557,292	51,557,292	-	-	-
Fixed income - domestic and international	19,656,598	19,656,598	-	-	-
Real assets	2,830,035	2,830,035	-	-	-
Liquid alternatives	3,400,336	3,400,336	-	-	-
	<u>80,437,005</u>	<u>80,437,005</u>	<u>-</u>	<u>-</u>	<u>-</u>
Balanced investment pool					
Money market funds	167,939	167,939	-	-	-
Equities - domestic and international	989,664	989,664	-	-	-
Fixed income - domestic and international	1,807,763	1,807,763	-	-	-
Liquid alternatives	158,345	158,345	-	-	-
	<u>3,123,711</u>	<u>3,123,711</u>	<u>-</u>	<u>-</u>	<u>-</u>
Mission related investment pool					
Money market funds	12,864	12,864	-	-	-
Equities - domestic and international	1,003,606	1,003,606	-	-	-
Fixed income - domestic and international	438,691	438,691	-	-	-
Real assets	63,788	63,788	-	-	-
	<u>1,518,949</u>	<u>1,518,949</u>	<u>-</u>	<u>-</u>	<u>-</u>

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	06/30/24 Fair value	Fair value measurements using			Net Asset Value (NAV)
		Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Program related investments					
Credit enhancements	809,266	809,266	-	-	-
Lease purchase agreements	531,786	-	-	531,786	-
Loans	365,254	-	-	365,254	-
	<u>1,706,306</u>	<u>809,266</u>	<u>-</u>	<u>897,040</u>	<u>-</u>
Other investments					
Notes receivable	86,250	-	-	86,250	-
Closely held stock	1,377,536	-	-	1,377,536	-
	<u>1,463,786</u>	<u>-</u>	<u>-</u>	<u>1,463,786</u>	<u>-</u>
Land and real estate	8,574,401	-	-	8,574,401	-
	<u>\$ 393,793,732</u>	<u>\$ 344,674,912</u>	<u>\$ -</u>	<u>\$ 10,935,227</u>	<u>\$ 38,183,593</u>

The following is a reconciliation of the beginning and ending balances of recurring fair value measurements recognized in the accompanying consolidated statement of financial position using significant unobservable (Level 3) inputs:

	Program related investments	Other investments	Land and real estate	Total
Balance, beginning of year	\$ 897,040	\$ 1,463,786	\$ 8,574,401	\$ 10,935,227
Total realized and unrealized gains and (losses) and interest included in change in net assets	10,518	16,080	(34,299)	(7,701)
Purchases, issues, sales, and settlements:				
Purchases	-	124,118	139,000	263,118
Sales and proceeds	(210,379)	-	(152,647)	(363,026)
Balance, end of year	<u>\$ 697,179</u>	<u>\$ 1,603,984</u>	<u>\$ 8,526,455</u>	<u>\$ 10,827,618</u>

Quantitative information about significant unobservable inputs used in the measurement of fair value for Level 3 investments is not developed by the Foundation and is not considered reasonably available. Therefore, the Foundation is not subject to the disclosure requirements under FASB Codification Topic 820 *Fair Value Measurement* regarding quantitative information about significant unobservable inputs used in Level 3 fair value measurement.

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Additional disclosures as required per FASB Codification Topic 820 set forth in the following table are certain hedge funds and private equity markets redemption frequency and redemption notice periods as of June 30, 2025:

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	<u>Fair value</u>	<u>Cost basis</u>	<u>Unfunded commitments</u>	<u>Fund strategy</u>	<u>Redemption frequency</u>	<u>Redemption notice period</u>
Hedge Funds						
Anchorage Capital Partners Offshore, Ltd.	\$ 497,460	\$ 364,554	\$ -	Long/short credit	Quarterly	90 days
Aristeria International Ltd.	2,944,752	2,750,000	-	Event driven & credit	Quarterly	60 days
Capstone Vol (Offshore) Limited	3,737,622	2,835,000	-	Relative value	Quarterly	60 days
Hudson Bay International Fund Ltd.	3,863,820	2,520,000	-	Event driven	Quarterly	65 days
Laurion Capital Ltd.	2,093,259	2,000,000	-	Global macro	Quarterly	45 days
Lodbrok European Credit Opportunities Fund Ltd.	1,707,519	1,750,000	-	Event driven & credit	Quarterly	90 days
Oasis Investments II Offshore Feeder Ltd.	3,119,052	2,000,000	-	Multi-strategy	Quarterly	60 days
Silver Point Capital Offshore Fund, Ltd.	3,647,247	1,750,000	-	Event driven & credit	Quarterly	90 days
Southpoint Qualified Offshore Fund, LTD.	3,430,531	1,835,000	-	Long/short equity	Quarterly	60 days
TCIM Offshore Fund Ltd.	3,337,115	2,400,000	-	Long/short equity	Quarterly	30 days
Valinor Capital Partners Offshore, Ltd.	170,863	31,594	-	Long/short equity	Quarterly	60 days
Walleye Opportunities Fund Ltd.	3,216,069	2,750,000	-	Multi-strategy	Quarterly	30 days
Wolverine Flagship RV	3,958,257	2,500,000	-	Relative value	Quarterly	60 days
	<u>35,723,566</u>	<u>25,486,148</u>	<u>-</u>			
Private Markets						
Cornell Capital Partners II LP	1,011,546	1,320,000	680,000	Buyout	Illiquid	N/A
Falfurrias Capital Partners VI, LP	20,000	20,000	1,980,000	Buyout	Illiquid	N/A
Kingswood Capital Opportunities Fund II	1,819,720	1,469,327	530,673	Distressed	Illiquid	N/A
Kingswood Capital Opportunities Fund III	165,113	202,582	1,797,418	Distressed	Illiquid	N/A
Meaningful Partners Dedicated Capital Vehicle II LP	901,767	840,707	1,159,293	Buyout/Growth	Illiquid	N/A
NexPhase Capital Fund V-A, LP	565,707	646,341	1,353,659	Buyout	Illiquid	N/A
Resolve Growth Partners Fund II, LP	726,190	598,683	1,401,317	Growth Equity	Illiquid	N/A
Seaside Equity Partners II-B, LP	1,065,521	1,020,121	979,879	Buyout	Illiquid	N/A
TrueBridge Capital Partners Fund VII	1,516,225	1,420,000	580,000	Venture fund of funds	Illiquid	N/A
TrueBridge Capital Partners Fund VIII	232,583	280,000	1,720,000	Venture fund of funds	Illiquid	N/A
Windrose Health Investors VI, L.P.	1,740,693	1,367,281	632,719	Buyout	Illiquid	N/A
	<u>9,765,065</u>	<u>9,185,042</u>	<u>12,814,958</u>			
Total alternative investments	<u>\$ 45,488,631</u>	<u>\$ 34,671,190</u>	<u>\$ 12,814,958</u>			

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12. Endowments

The Foundation's endowment consists of approximately 1,366 individual funds. Most are donor-restricted endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as with donor restriction net assets (1) the original value of gifts donated to the permanent endowment, (2) subsequent gifts to the endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

Interpretation of relevant law

- The duration and preservation of funds
- The purposes of the donor-restricted endowment funds
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

Endowment net asset activity is as follows for the years ended June 30, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Beginning balance	\$ 236,024,310	\$ 216,956,948
Reclassifications	-	(6,665,861)
Contributions	3,869,987	8,205,100
Other income	7,961	49,044
Investment earnings:		
Interest and dividends	5,685,178	5,866,765
Net realized and unrealized gains	23,371,193	22,523,517
Transfers	1,321,088	(1,478,066)
Released from restrictions	<u>(9,791,855)</u>	<u>(9,433,137)</u>
Ending balance	<u>\$ 260,487,862</u>	<u>\$ 236,024,310</u>

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
JUNE 30, 2025 AND 2024**

Due to investment performance, some of the individual donor restricted endowment funds may have fair values that are cumulatively less than the amount of the corpus. Corpus includes the aggregate of gift additions to the funds and investment return required to be retained. Such endowments are commonly referred to as “underwater” endowments. As of June 30, 2025 and 2024, the Foundation had 15 and 44 underwater endowment funds, respectively.

The composition of underwater endowment funds as of June 30, was as follows:

	<u>2025</u>	<u>2024</u>
Fair value of underwater endowment funds	\$ 2,837,694	\$ 8,843,677
Corpus of donor-restricted endowment funds	3,052,322	9,893,541
Deficiencies of underwater endowment funds	214,628	1,049,864

The Board's policy permits continued appropriation from underwater funds as follows: funds underwater by 0.01% to 10.00% maintain the normal spending rate; funds underwater by 10.01% to 20.00% have the spending rate reduced by 50%; and funds underwater by more than 20.01% have spending suspended entirely. During the years ended June 30, 2025 and 2024, the Foundation appropriated \$136,092 and \$509,557, respectively, from underwater endowment funds.

The Foundation intends to continue to invest its endowment funds prudently so that these funds are restored to their historical corpus amounts and subsequently produce positive earnings that can be used consistent with the purpose of the funds.

13. Liquidity and availability of resources

The Foundation’s financial assets available within one year of the statement of financial position for general expenditure are as follows:

	<u>2025</u>	<u>2024</u>
Financial assets:		
Cash and cash equivalents	\$ 82,296,113	\$ 76,644,997
Contributions and other receivables	19,249,825	10,925,625
Investments	<u>435,894,880</u>	<u>393,793,732</u>
	<u>537,440,818</u>	<u>481,364,354</u>
Less those unavailable for general expenditure:		
Accrued liabilities and expenses	329,944	368,216
Agency funds	125,135,950	115,994,856
Assets that are restricted by donor	<u>382,377,397</u>	<u>343,855,008</u>
	<u>507,843,291</u>	<u>460,218,080</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 29,597,527</u>	<u>\$ 21,146,274</u>

**COMMUNITY FOUNDATION OF THE OZARKS, INC.
AND SUPPORTING ORGANIZATIONS
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
JUNE 30, 2025 AND 2024**

The Foundation's financial assets are supported by contributions and investment returns. A portion of the Foundation's investments are donor restricted for future needs of the Foundation. Notes receivable and notes payable are unique in that the debt is passed through the Foundation to community organizations.

14. Reclassifications

From time to time, the Foundation reviews its classifications of donor restricted net assets. As part of the review process, funds are analyzed and reclassified if needed. In 2024, the Foundation identified funds where the donor had switched their intention, or earnings had previously been allocated to a different fund. These reclassifications had no effect on total net assets as previously reported. There were no reclassifications in 2025.

15. Subsequent events

In preparing these consolidated financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through November 4, 2025, the date the consolidated financial statements were available to be issued.

On July 18, 2025, the Foundation moved into the renovated 4th floor at 300 South Jefferson Avenue and additional renovations will occur as leases expire.

CONSOLIDATING FINANCIAL STATEMENTS

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
CONSOLIDATING STATEMENT OF FINANCIAL POSITION
JUNE 30, 2025

ASSETS

	Community Foundation	Stenger Foundation	OCREF	Stock Trust	CFO-SGF, LLC	Eliminations	Consolidated
Assets							
Cash and cash equivalents	\$ 81,107,146	\$ 644	\$ 6,978	\$ 879	\$ 1,180,466	\$ -	\$ 82,296,113
Contributions and other receivables	19,249,825	-	-	-	-	-	19,249,825
Prepaid expenses	189,552	-	-	-	-	-	189,552
	<u>100,546,523</u>	<u>644</u>	<u>6,978</u>	<u>879</u>	<u>1,180,466</u>	<u>-</u>	<u>101,735,490</u>
Investments							
Diversified investment pool	332,990,795	-	-	-	-	(5,700,000)	327,290,795
Advisor-managed funds	90,448,629	-	-	-	-	-	90,448,629
Balanced investment pool	4,911,720	-	-	-	-	-	4,911,720
Mission related investment pool	1,752,252	-	-	-	-	-	1,752,252
Program related investments, net	1,361,045	-	-	-	-	-	1,361,045
Other investments	50	85,441	-	1,518,493	-	-	1,603,984
Land and real estate	-	8,387,455	139,000	-	-	-	8,526,455
	<u>431,464,491</u>	<u>8,472,896</u>	<u>139,000</u>	<u>1,518,493</u>	<u>-</u>	<u>(5,700,000)</u>	<u>435,894,880</u>
Split interest agreements							
Charitable trusts	768,094	-	-	-	-	-	768,094
Cash surrender value of life insurance	570,998	-	-	-	-	-	570,998
	<u>1,339,092</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,339,092</u>
Property and equipment, net	<u>954,387</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,871,067</u>	<u>-</u>	<u>10,825,454</u>
Total assets	<u>\$ 534,304,493</u>	<u>\$ 8,473,540</u>	<u>\$ 145,978</u>	<u>\$ 1,519,372</u>	<u>\$ 11,051,533</u>	<u>\$ (5,700,000)</u>	<u>\$ 549,794,916</u>

See Independent Auditor's Report

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
CONSOLIDATING STATEMENT OF FINANCIAL POSITION, CONTINUED
JUNE 30, 2025

LIABILITIES AND NET ASSETS

	Community Foundation	Stenger Foundation	OCREF	Stock Trust	CFO-SGF, LLC	Eliminations	Consolidated
Liabilities							
Accrued liabilities and expenses	\$ 277,637	\$ -	\$ 644	\$ -	\$ 51,663	\$ -	\$ 329,944
Notes payable	-	-	-	-	5,700,000	(5,700,000)	-
Line of credit	-	-	-	-	3,386,392	-	3,386,392
Annuities payable	271,174	-	-	-	-	-	271,174
Agency funds	125,135,950	-	-	-	-	-	125,135,950
	<u>125,684,761</u>	<u>-</u>	<u>644</u>	<u>-</u>	<u>9,138,055</u>	<u>(5,700,000)</u>	<u>129,123,460</u>
Net assets							
Without donor restriction	38,294,059	-	-	-	-	-	38,294,059
With donor restrictions	370,325,673	8,473,540	145,334	1,519,372	1,913,478	-	382,377,397
Total net assets	<u>408,619,732</u>	<u>8,473,540</u>	<u>145,334</u>	<u>1,519,372</u>	<u>1,913,478</u>	<u>-</u>	<u>420,671,456</u>
Total liabilities and net assets	<u>\$ 534,304,493</u>	<u>\$ 8,473,540</u>	<u>\$ 145,978</u>	<u>\$ 1,519,372</u>	<u>\$ 11,051,533</u>	<u>\$ (5,700,000)</u>	<u>\$ 549,794,916</u>

See Independent Auditor's Report

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
CONSOLIDATING STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2025

	<u>Community Foundation</u>	<u>Stenger Foundation</u>	<u>OCREF</u>	<u>Stock Trust</u>	<u>CFO-SGF, LLC</u>	<u>Eliminations</u>	<u>Consolidated</u>
Revenues							
Contributions	\$ 41,872,619	\$ 39,025	\$ 139,000	\$ 123,102	\$ -	\$ -	\$ 42,173,746
Contributions - nonfinancial	157,698	-	-	80,788	-	-	238,486
Net investment earnings	40,984,356	4,202	(33,132)	33,431	53,000	(288,362)	40,753,495
Management fees and services	1,201,058	-	-	-	-	-	1,201,058
Rental income	-	-	-	-	345,325	-	345,325
Other revenues	138,818	-	-	-	-	-	138,818
Total revenues	<u>84,354,549</u>	<u>43,227</u>	<u>105,868</u>	<u>237,321</u>	<u>398,325</u>	<u>(288,362)</u>	<u>84,850,928</u>
Expenses							
Grants and scholarships	26,853,810	4,000	-	-	-	-	26,857,810
Programs	4,637,568	-	-	-	-	-	4,637,568
Administrative	1,637,471	41,550	1,782	16,161	484,586	(288,362)	1,893,188
Development	<u>973,640</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>973,640</u>
Total expenses	<u>34,102,489</u>	<u>45,550</u>	<u>1,782</u>	<u>16,161</u>	<u>484,586</u>	<u>(288,362)</u>	<u>34,362,206</u>
Other changes							
Transfers (in) out	4,268,032	-	158,342	79,274	(1,489,371)	-	3,016,277
Split interest agreements	<u>82,578</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>82,578</u>
Total other changes	<u>4,350,610</u>	<u>-</u>	<u>158,342</u>	<u>79,274</u>	<u>(1,489,371)</u>	<u>-</u>	<u>3,098,855</u>
Increase (decrease) in net assets	45,901,450	(2,323)	(54,256)	141,886	1,403,110	-	47,389,867
Reclassifications	-	-	-	-	-	-	-
Net assets at beginning of year	<u>362,718,282</u>	<u>8,475,863</u>	<u>199,590</u>	<u>1,377,486</u>	<u>510,368</u>	<u>-</u>	<u>373,281,589</u>
Net assets at end of year	<u>\$ 408,619,732</u>	<u>\$ 8,473,540</u>	<u>\$ 145,334</u>	<u>\$ 1,519,372</u>	<u>\$ 1,913,478</u>	<u>\$ -</u>	<u>\$ 420,671,456</u>

See Independent Auditor's Report

SUPPLEMENTAL INFORMATION

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
SCHEDULE OF CONSOLIDATED FOUNDATION AND AGENCY FUNDS ACTIVITY

	Year Ended June 30, 2025			Year Ended June 30, 2024		
	Foundation funds	Agency funds	Total	Foundation funds	Agency funds	Total
Revenues						
Contributions	\$ 42,173,746	\$ 22,959,038	\$ 65,132,784	\$ 46,802,389	\$ 20,406,055	\$ 67,208,444
Contributions - nonfinancial	238,486	-	238,486	267,050	-	267,050
Net investment earnings	40,753,495	10,786,387	51,539,882	39,521,591	10,835,397	50,356,988
Management fees received	1,201,058	-	1,201,058	1,065,414	-	1,065,414
Rental income	345,325	-	345,325	126,607	-	126,607
Other revenues	138,818	-	138,818	185,615	-	185,615
Total revenues	<u>84,850,928</u>	<u>33,745,425</u>	<u>118,596,353</u>	<u>87,968,666</u>	<u>31,241,452</u>	<u>119,210,118</u>
Expenses						
Grants and scholarships	26,857,810	26,397,143	53,254,953	24,924,210	23,961,711	48,885,921
Programs	4,637,568	-	4,637,568	2,645,134	-	2,645,134
Administrative	1,893,188	22,407	1,915,595	1,959,400	61,717	2,021,117
Development	973,640	-	973,640	1,323,922	-	1,323,922
Total expenses	<u>34,362,206</u>	<u>26,419,550</u>	<u>60,781,756</u>	<u>30,852,666</u>	<u>24,023,428</u>	<u>54,876,094</u>
Other changes						
Transfers (in) out	3,016,277	(3,016,277)	-	2,738,729	(2,738,729)	-
Split interest agreements	82,578	-	82,578	126,118	-	126,118
Management fees paid	-	1,201,058	1,201,058	-	1,065,414	1,065,414
Total other changes	<u>3,098,855</u>	<u>(1,815,219)</u>	<u>1,283,636</u>	<u>2,864,847</u>	<u>(1,673,315)</u>	<u>1,191,532</u>
Increase in available funds	47,389,867	9,141,094	56,530,961	54,251,153	8,891,339	63,142,492
Reclassifications	-	-	-	182,529	(182,529)	-
Total - beginning of year	<u>373,281,589</u>	<u>115,994,856</u>	<u>489,276,445</u>	<u>318,847,907</u>	<u>107,286,046</u>	<u>426,133,953</u>
Total - end of year	<u>\$ 420,671,456</u>	<u>\$ 125,135,950</u>	<u>\$ 545,807,406</u>	<u>\$ 373,281,589</u>	<u>\$ 115,994,856</u>	<u>\$ 489,276,445</u>

See Independent Auditor's Report.

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
SCHEDULE OF AFFILIATE FOUNDATIONS
FOR THE YEAR ENDED JUNE 30, 2025

#	<u>Affiliate name</u>	<u>Year Est.</u>	#	<u>Affiliate name</u>	<u>Year Est.</u>
1	Alton Community Foundation	August 2007	29	Houston Community Foundation	April 2006
2	Ash Grove Area Community Foundation	May 2020	30	Jacks Fork Community Foundation	June 2004
3	Aurora Area Community Foundation	September 2006	31	Joplin Regional Community Foundation	December 2006
4	Barton County Community Foundation	May 2015	32	Lockwood Community Foundation	February 1998
5	Benton County Community Foundation	August 1999	33	Marshfield Area Community Foundation	June 2005
6	Bolivar Area Community Foundation	April 2003	34	Meramec Regional Community Foundation	June 2010
7	Bootheel Regional Community Foundation	April 2019	35	Monett Area Community Foundation	September 1998
8	Bourbon Community Foundation	October 2003	36	Mountain Grove Area Community Foundation	February 2004
9	Cabool Community Foundation	December 2020	37	Mt. Vernon Area Community Foundation	March 2005
10	Cape Area Community Foundation	August 2015	38	Neosho Community Foundation	March 2011
11	Carthage Community Foundation	May 1999	39	Nevada/Vernon County Community Foundation	October 2020
12	Cassville Community Foundation	November 2004	40	Nixa Community Foundation	November 1993
13	Community Foundation of Rogersville	November 2015	41	Owensville Area Community Foundation	March 2015
14	Community Foundation of Taney County	April 2002	42	Ozark County Community Foundation	January 2003
15	Community Foundation of the Hermann Area, Inc. (86-1873555) ***	June 2005	43	Ozark Foothills Regional Community Foundation	November 2011
16	Community Foundation of the Lake (82-3298970) **	August 2009	44	Perry County Community Foundation	December 2014
17	Community Foundation of West Plains, Inc. (43-1930380) **	March 2004	45	Phelps County Community Foundation	February 2024
18	Crawford County Foundation, Inc. (43-1941534) **	August 2005	46	Republic Community Foundation	November 2004
19	DACO Community Foundation	August 2006	47	Ripley County Community Foundation	June 2003
20	Dallas County Community Foundation	October 1998	48	Sarcoxi Community Foundation	September 2011
21	Dent County Community Foundation	December 1999	49	St. James Area Community Foundation	May 2003
22	Douglas County Community Foundation	July 2003	50	Ste. Genevieve County Community Foundation	April 2003
23	El Dorado Springs Community Foundation	May 2001	51	Stockton Community Foundation	May 2002
24	Eldon Community Foundation	February 2005	52	Table Rock Lake Community Foundation	March 2004
25	Fair Grove Area Community Foundation	April 2021	53	Truman Lake Community Foundation (43-1728406) **	May 2000
26	Finley River Community Foundation	May 2001	54	Willard Children's Charitable Foundation (84-4969392) **	August 2005
27	Greater Seymour Area Community Foundation	August 1998	55	Willow Springs Community Foundation (43-1622500) **	March 2001
28	Hickory County Community Wellness Foundation	December 1999			

* New affiliate community foundation

** Has own EIN Number

*** Inactive EIN Number

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