

to the use of the property. As of June 30, 2020, there was one life estate agreement held under the Ozarks Charitable Real Estate Foundation. This agreement has been fulfilled and the transfer of title to the Foundation has occurred as of June 30, 2021.

At June 30, 2021 and 2020, the life estate agreement balance was \$0 and \$814,445, respectively.

Charitable gift annuities: A charitable gift annuity is a planned gift which involves a contract between a donor and the Foundation, where the donor makes a contribution in exchange for partial tax deductions and lifetime stream of annual income from the Foundation. The market value and annuity obligations are not reflected on the consolidated statements of position due to the Foundation's practice of reinsuring charitable gift annuities.

7. Property and equipment

Property and equipment consisted of the following at June 30:

	<u>2021</u>	<u>2020</u>
Artwork	\$ 1,000	\$ 1,000
Company vehicles	52,955	52,955
Building	1,561,139	1,501,030
Equipment	105,554	87,141
Technology	<u>152,120</u>	<u>120,150</u>
Total property and equipment	<u>1,872,768</u>	<u>1,762,276</u>
Less: Accumulated depreciation and amortization	<u>804,363</u>	<u>736,516</u>
Total property and equipment, net	<u>\$ 1,068,405</u>	<u>\$ 1,025,760</u>

Depreciation and amortization expenses were \$69,396 and \$61,712 for the years ended June 30, 2021 and 2020, respectively.

8. Notes payable

Notes payable at June 30, consist of the following:

	<u>2021</u>	<u>2020</u>
Note payable to White River Valley Electric Cooperative, Inc. dated August 18, 2011, in the original amount of \$740,000 with funds used to assist the Gainsville School District with the purchase of a Biomass HVAC unit. Note is payable in monthly installments of \$6,852, including no interest. Note matured on July 31, 2021.	\$ 10,153	\$ 89,039

Note payable to White River Valley Electric Cooperative, Inc. dated August 18, 2011, in the original amount of \$360,000 with funds used to assist the Gainsville School District with the purchase of a Biomass HVAC unit. Note is payable in monthly installments of \$3,334, including no interest. Note was paid in full as of June 30, 2021.

- 43,636

Note payable to Intercounty Electric Coop Assoc. dated October 1, 2015 in the original amount of \$206,000 with funds used to assist the Licking School District with the purchase of ground source heat pumps. Note is payable in monthly installments of \$1,717, including no interest. Note is scheduled to mature on October 1, 2025.

91,097 108,150

Note payable to White River Valley Electric Cooperative, Inc. dated March 23, 2015, in the original amount of \$65,250 with funds used to assist the Chadwick School District with the purchase of ground source heat pumps. Note is payable in monthly installments of \$833, including interest at 2.00%. Note is scheduled to mature on May 23, 2022.

9,072 17,982

Total notes payable

\$ 110,322 \$ 258,807

The maturities of the notes payable during future fiscal years are as follows:

2022	\$	39,825
2023		20,600
2024		20,600
2025		20,600
2026		8,697
Thereafter		-
	\$	<u>110,322</u>

9. Agency funds

Agency funds represent funds held by the Foundation on behalf of other non-profit entities that have retained the right to designate the recipients of the earnings and principal of funds. See the accompanying supplemental information for changes in agency funds for the years ended June 30, 2021 and 2020.

10. Net assets

At June 30, 2021 and 2020, restricted net assets consisting of gifts and other unexpended revenue and gains totaling \$177,349,370 and \$123,494,063, respectively, are available for grants in the areas of human services, education, arts and culture, health, and community betterment. Restricted endowment net assets consist of \$98,062,019 and \$91,403,757, respectively, the earnings from which are spendable for human services, education, arts and culture, health, and community betterment.

Due to investment performance, some of the individual donor restricted endowment funds have fair values that are cumulatively less than the amount of the corpus by approximately \$185,563. Corpus includes the aggregate of gift additions to the funds and investment return required to be retained. Such endowments are commonly referred to as “underwater” endowments. The Foundation intends to continue to invest its endowment funds prudently so that these funds are restored to their historical corpus amounts and subsequently produce positive earnings that can be used consistent with the purpose of the funds.

11. Retirement plans

The Foundation has a 403(b) defined contribution plan covering the participating employees who make contributions to the Plan. The Foundation contributes to the plan bi-weekly equal to the amount of the participants’ contributions, not to exceed an annual contribution of 5% of the participants’ annual compensation. Total expense for the years ended June 30, 2021 and 2020, were approximately \$65,305 and \$62,957, respectively.

12. Disclosure about fair value of assets and liabilities

Financial Accounting Standards Board (FASB) Accounting Standards Codification (*ASC*) 820, "*Fair Value Measurements and Disclosures*," establishes a framework for measuring fair value and expands disclosures about fair value measurements.

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. *ASC* 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1* - Quoted prices in active markets for identical assets or liabilities.
- Level 2* - Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices for identical or similar assets in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3* - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following tables present the fair value measurements of assets and liabilities recognized in the accompanying consolidated statement of financial position measured at fair value on a recurring basis and the level within the ASC 820 fair value hierarchy in which the fair value measurements fall at June 30, 2021:

	Fair Value Measurements Using			
	06/30/21	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Fair value				
Cash and equivalents				
Cash and equivalents	\$ 60,017,849	\$ 60,017,849	\$ -	\$ -
	<u>\$ 60,017,849</u>	<u>\$ 60,017,849</u>	<u>\$ -</u>	<u>\$ -</u>
Investments				
Diversified investment pool				
Money market funds	\$ 21,728,459	\$ 21,728,459	\$ -	\$ -
Equities - domestic and international	143,707,761	143,707,761	-	-
Fixed income - domestic and international	41,813,678	41,813,678	-	-
Real assets	21,607,270	21,607,270	-	-
Alternative investments	<u>32,161,595</u>	<u>-</u>	<u>-</u>	<u>32,161,595</u>
	<u>261,018,763</u>	<u>228,857,168</u>	<u>-</u>	<u>32,161,595</u>
Advisor-managed funds				
Money market funds	1,004,756	1,004,756	-	-
Equities - domestic and international	33,767,121	33,767,121	-	-
Fixed income - domestic and international	11,893,555	11,893,555	-	-
Real assets	734,220	734,220	-	-
Alternative investments	<u>647,777</u>	<u>-</u>	<u>-</u>	<u>647,777</u>
	<u>48,047,429</u>	<u>47,399,652</u>	<u>-</u>	<u>647,777</u>
Mission related investments				
Money market funds	737	737	-	-
Equities - domestic and international	777,755	777,755	-	-
Fixed income - domestic and international	<u>404,227</u>	<u>404,227</u>	<u>-</u>	<u>-</u>
	<u>1,182,719</u>	<u>1,182,719</u>	<u>-</u>	<u>-</u>
Program related investments				
Loans	2,074,133	2,074,133	-	-
Lease purchase agreements	<u>927,222</u>	<u>927,222</u>	<u>-</u>	<u>-</u>
	<u>3,001,355</u>	<u>3,001,355</u>	<u>-</u>	<u>-</u>

Other investments				
Direct holdings	123,868	123,868	-	-
Notes receivable	199,594	199,594	-	-
Closely held stock	<u>1,328,697</u>	<u>-</u>	<u>1,328,697</u>	<u>-</u>
	<u>1,652,159</u>	<u>323,462</u>	<u>1,328,697</u>	<u>-</u>
Land and real estate	<u>10,199,808</u>	<u>-</u>	<u>10,199,808</u>	<u>-</u>
	<u>\$ 325,102,233</u>	<u>\$ 280,764,356</u>	<u>\$ 11,528,505</u>	<u>\$ 32,809,372</u>

The following tables presents the fair value measurements of assets and liabilities recognized in the accompanying consolidated statement of financial position measured at fair value on a recurring basis and the level within the ASC 820 fair value hierarchy in which the fair value measurements fall at June 30, 2020:

	Fair Value Measurements Using			
	06/30/20 Fair value	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Cash and equivalents				
Cash and equivalents	<u>\$ 54,614,239</u>	<u>\$ 54,614,239</u>	<u>\$ -</u>	<u>\$ -</u>
	<u>\$ 54,614,239</u>	<u>\$ 54,614,239</u>	<u>\$ -</u>	<u>\$ -</u>
Investments				
Diversified investment pool				
Money market funds	\$ 5,794,184	\$ 5,794,184	\$ -	\$ -
Equities - domestic and international	99,222,653	99,222,653	-	-
Fixed income - domestic and international	44,757,393	44,757,393	-	-
Real assets	19,231,625	19,231,625	-	-
Alternative investments	<u>32,093,581</u>	<u>-</u>	<u>-</u>	<u>32,093,581</u>
	<u>201,099,436</u>	<u>169,005,855</u>	<u>-</u>	<u>32,093,581</u>
Advisor-managed funds				
Money market funds	2,196,881	2,196,881	-	-
Equities - domestic and international	19,202,282	19,202,282	-	-
Fixed income - domestic and international	7,538,449	7,538,449	-	-
Real assets	704,510	704,510	-	-
Alternative investments	<u>627,264</u>	<u>-</u>	<u>-</u>	<u>627,264</u>
	<u>30,269,386</u>	<u>29,642,122</u>	<u>-</u>	<u>627,264</u>
Other investments				
Direct holdings	<u>380,213</u>	<u>380,213</u>	<u>-</u>	<u>-</u>
	<u>380,213</u>	<u>380,213</u>	<u>-</u>	<u>-</u>

Program related investments				
Lease purchase agreements	268,910	268,910	-	-
Loans	<u>707,537</u>	<u>707,537</u>	-	-
	<u>976,447</u>	<u>976,447</u>	-	-
Land and real estate	<u>11,700,675</u>	<u>-</u>	<u>11,700,675</u>	<u>-</u>
	<u>\$ 244,426,157</u>	<u>\$ 200,004,637</u>	<u>\$ 11,700,675</u>	<u>\$ 32,720,845</u>

The following is a reconciliation of the beginning and ending balances of recurring fair value measurements recognized in the accompanying consolidated statement of financial position using significant unobservable (Level 3) inputs:

	Diversified Investment Pool	Advisor Managed Funds	Total
	<u> </u>	<u> </u>	<u> </u>
Balance, beginning of year	\$ 32,093,581	\$ 627,264	\$ 32,720,845
Total realized and unrealized gains and losses included in change in net assets	5,142,605	(224,511)	4,918,094
Purchases, issues, sales, and settlements:			
Purchases	12,200,000	261,291	12,461,291
Sales	<u>(17,274,591)</u>	<u>(16,267)</u>	<u>(17,290,858)</u>
Balance, end of year	<u>\$ 32,161,595</u>	<u>\$ 647,777</u>	<u>\$ 32,809,372</u>
Change in unrealized gains or losses for the period included in changes in net assets for assets held at the end of the reporting period	\$ 3,239,995	\$ (220,993)	\$ 3,019,002

Quantitative information about significant unobservable inputs used in the measurement of fair value for Level 3 investments is not developed by the Foundation and is not considered reasonably available. Therefore, the Foundation is not subject to the disclosure requirements under FASB Codification Topic 820 *Fair Value Measurement* regarding quantitative information about significant unobservable inputs used in Level 3 fair value measurement.

Additional disclosures as required per FASB Codification Topic 820 set forth in the following table are certain private equity funds' redemption frequency and redemption notice periods:

	<u>Fair Value</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Level 3 Hedge Funds			
Anchorage Capital	\$ 2,702,809	Quarterly	90 days
Blackstone	400,364	Quarterly	95 days
Capstone	3,052,743	Quarterly	60 days
Field Street	143,798	Quarterly	60 days
Hudson Bay	3,123,178	Quarterly	65 days
Knighthead	2,328,591	Quarterly	90 days
MIG Offshore	2,514,931	Quarterly	45 days
Senator	3,338,127	Quarterly	60 days
Southpoint	3,746,114	Quarterly	60 days
Tiger Eye	2,537,335	Quarterly	60 days
Trend Capital	2,694,380	Quarterly	30 days
Valinor Capital	126,129	Quarterly	60 days
VCP Holdings	83,255	Quarterly	60 days
Weiss	2,513,190	Quarterly	45 days
Wolvering	<u>2,856,651</u>	Quarterly	60 days
Total Level 3 Hedge Funds	<u>\$ 32,161,595</u>		

13. Endowments

The Foundation's endowment consists of approximately 1,325 individual funds. Most are donor-restricted endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as with donor restriction net assets (1) the original value of gifts donated to the permanent endowment, (2) subsequent gifts to the endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

Interpretation of relevant law

- The duration and preservation of funds
- The purposes of the donor-restricted endowment funds
- General economic conditions
- The possible effect of inflation and deflation

- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

14. Liquidity and availability of resources

The Foundation's financial assets available within one year of the statement of financial position for general expenditure are as follows:

	<u>2021</u>	<u>2020</u>
Financial assets:		
Cash and cash equivalents	\$ 60,017,849	\$ 54,614,239
Contributions receivable	5,645,469	8,287,500
Investments	<u>325,102,233</u>	<u>244,426,157</u>
	<u>390,765,551</u>	<u>307,327,896</u>
Less those unavailable for general expenditure:		
Accrued liabilities and expenses	217,681	441,010
Agency funds	100,473,393	84,614,672
Assets that are restricted by donor	<u>275,411,389</u>	<u>214,897,820</u>
	<u>376,102,463</u>	<u>299,953,502</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 14,663,088</u>	<u>\$ 7,374,394</u>

The Foundation's financial assets are supported by contributions and investment returns. A portion of the Foundation's investments are donor restricted for future needs of the Foundation. Notes receivable and notes payable are unique in that the debt is passed through the Foundation to community organizations.

15. Reclassifications

From time to time, the Foundation reviews its classifications of donor restricted net assets. As part of the review process, funds are analyzed and reclassified if needed. This year, the Foundation identified funds where the donor had switched their intention, or earnings had previously been allocated to a different fund. These reclassifications had no effect on net assets as previously reported.

16. Subsequent events

In preparing these consolidated financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through November 13, 2021, the date the consolidated financial statements were available to be issued.

CONSOLIDATING FINANCIAL STATEMENTS

COMMUNITY FOUNDATION OF THE OZARKS AND SUPPORTING ORGANIZATIONS

CONSOLIDATING STATEMENT OF FINANCIAL POSITION

JUNE 30, 2021

ASSETS

	<u>Community Foundation</u>	<u>Stenger Foundation</u>	<u>OCREF</u>	<u>Stock Trust</u>	<u>Eliminations</u>	<u>Consolidated</u>
Assets						
Cash and cash equivalents	\$ 59,998,205	\$ 19,644	\$ 65,709	\$ -	\$ (65,709)	\$ 60,017,849
Contributions receivable	5,645,469	-	-	-	-	5,645,469
Prepaid expenses	26,699	-	-	-	-	26,699
	<u>65,670,373</u>	<u>19,644</u>	<u>65,709</u>	<u>-</u>	<u>(65,709)</u>	<u>65,690,017</u>
Investments						
Diversified investment pool	261,018,763	-	-	-	-	261,018,763
Advisor-managed funds	48,047,429	-	-	-	-	48,047,429
Mission related investments	1,182,719	-	-	-	-	1,182,719
Program related investments	3,001,355	-	-	-	-	3,001,355
Other investments	183,868	139,594	60,000	1,328,697	(60,000)	1,652,159
Land and real estate	-	8,915,808	1,284,000	-	-	10,199,808
Supporting organizations	11,687,743	-	-	-	(11,687,743)	-
	<u>325,121,877</u>	<u>9,055,402</u>	<u>1,344,000</u>	<u>1,328,697</u>	<u>(11,747,743)</u>	<u>325,102,233</u>
Split interest agreements						
Charitable trusts	1,389,391	-	-	-	-	1,389,391
Cash surrender value of life insurance	548,377	-	-	-	-	548,377
Life estate agreement	-	-	-	-	-	-
	<u>1,937,768</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,937,768</u>
Property and equipment, net	<u>1,068,405</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,068,405</u>
Total assets	<u>\$ 393,798,423</u>	<u>\$ 9,075,046</u>	<u>\$ 1,409,709</u>	<u>\$ 1,328,697</u>	<u>\$(11,813,452)</u>	<u>\$393,798,423</u>

LIABILITIES AND NET ASSETS

	<u>Community Foundation</u>	<u>Stenger Foundation</u>	<u>OCREF</u>	<u>Stock Trust</u>	<u>Eliminations</u>	<u>Consolidated</u>
Liabilities						
Accrued liabilities and expenses	\$ 217,681	\$ -	\$ -	\$ -	\$ -	\$ 217,681
Notes payable	110,322	-	-	-	-	110,322
Annuities payable	497,160	-	-	-	-	497,160
Agency funds	<u>100,473,393</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,473,393</u>
	<u>101,298,556</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>101,298,556</u>
Net assets						
Without donor restriction	17,088,478	-	-	-	-	17,088,478
With donor restrictions	<u>275,411,389</u>	<u>9,075,046</u>	<u>1,409,709</u>	<u>1,328,697</u>	<u>(11,813,452)</u>	<u>275,411,389</u>
Total net assets	<u>292,499,867</u>	<u>9,075,046</u>	<u>1,409,709</u>	<u>1,328,697</u>	<u>(11,813,452)</u>	<u>292,499,867</u>
Total liabilities and net assets	<u>\$ 393,798,423</u>	<u>\$ 9,075,046</u>	<u>\$ 1,409,709</u>	<u>\$ 1,328,697</u>	<u>\$(11,813,452)</u>	<u>\$393,798,423</u>

See Independent Auditor's Report

COMMUNITY FOUNDATION OF THE OZARKS AND SUPPORTING ORGANIZATIONS

CONSOLIDATING STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2021

	<u>Community Foundation</u>	<u>Stenger Foundation</u>	<u>OCREF</u>	<u>Stock Trust</u>	<u>Eliminations</u>	<u>Consolidated</u>
Revenues						
Contributions	\$ 36,802,533	\$ 81,076	\$ 44,000	\$ 789,720	\$ (914,796)	\$ 36,802,533
Net investment earnings	53,302,043	(108,513)	1,354,427	46,921	(1,292,835)	53,302,043
Management fees and services	761,352	-	3,512	-	(3,512)	761,352
Other revenues	25,199	-	-	-	-	25,199
Net assets released from restrictions	-	(83,248)	(3,105)	(14,380)	100,733	-
Total revenues	<u>90,891,127</u>	<u>(110,685)</u>	<u>1,398,834</u>	<u>822,261</u>	<u>(2,110,410)</u>	<u>90,891,127</u>
Expenses						
Grants and scholarships	18,178,180	-	-	-	-	18,178,180
Programs	1,155,579	-	-	-	-	1,155,579
Administrative	1,501,972	-	-	-	-	1,501,972
Development	837,845	-	-	-	-	837,845
Total expenses	<u>21,673,576</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,673,576</u>
Other changes						
Transfers (in) out	985,166	-	1,699,652	768,508	(2,468,160)	985,166
Split interest agreements	301,450	-	(30,555)	-	30,555	301,450
Total other changes	<u>1,286,616</u>	<u>-</u>	<u>1,669,097</u>	<u>768,508</u>	<u>(2,437,605)</u>	<u>1,286,616</u>
Increase (decrease) in net assets	67,930,935	(110,685)	(270,263)	53,753	327,195	67,930,935
Reclassifications	(36,910)	-	-	-	-	(36,910)
Net assets at beginning of year	<u>224,605,842</u>	<u>9,185,731</u>	<u>1,679,972</u>	<u>1,274,944</u>	<u>(12,140,647)</u>	<u>224,605,842</u>
Net assets at end of year	<u>\$ 292,499,867</u>	<u>\$ 9,075,046</u>	<u>\$ 1,409,709</u>	<u>\$ 1,328,697</u>	<u>\$(11,813,452)</u>	<u>\$ 292,499,867</u>

See Independent Auditor's Report

SUPPLEMENTAL INFORMATION

COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
SCHEDULE OF CONSOLIDATED FOUNDATION AND AGENCY FUNDS ACTIVITY

	<u>Year Ended June 30, 2021</u>			<u>Year Ended June 30, 2020</u>		
	<u>Foundation Funds</u>	<u>Agency Funds</u>	<u>Total</u>	<u>Foundation Funds</u>	<u>Agency Funds</u>	<u>Total</u>
Revenues						
Contributions	\$ 36,802,533	\$ 26,074,435	\$ 62,876,968	\$ 34,721,300	\$ 17,135,503	\$ 51,856,803
Net investment earnings	53,302,043	14,217,085	67,519,128	(2,756,095)	(618,172)	(3,374,267)
Management fees received	761,352	-	761,352	717,230	-	717,230
Other revenues	<u>25,199</u>	<u>-</u>	<u>25,199</u>	<u>25,043</u>	<u>-</u>	<u>25,043</u>
Total revenues	<u>90,891,127</u>	<u>40,291,520</u>	<u>131,182,647</u>	<u>32,707,478</u>	<u>16,517,331</u>	<u>49,224,809</u>
Expenses						
Grants and scholarships	18,178,180	24,629,534	42,807,714	22,070,744	11,800,730	33,871,474
Programs	1,155,579	21,155	1,176,734	1,026,989	47,580	1,074,569
Administrative	1,501,972	27,496	1,529,468	1,334,837	61,842	1,396,679
Development	<u>837,845</u>	<u>15,338</u>	<u>853,183</u>	<u>744,614</u>	<u>34,497</u>	<u>779,111</u>
Total expenses	<u>21,673,576</u>	<u>24,693,523</u>	<u>46,367,099</u>	<u>25,177,184</u>	<u>11,944,649</u>	<u>37,121,833</u>
Other changes						
Transfers (in) out	985,166	(985,166)	-	-	-	-
Split interest agreements	301,450	-	301,450	(35,118)	-	(35,118)
Management fees paid	<u>-</u>	<u>761,352</u>	<u>761,352</u>	<u>-</u>	<u>717,230</u>	<u>717,230</u>
Total other changes	<u>1,286,616</u>	<u>(223,814)</u>	<u>1,062,802</u>	<u>(35,118)</u>	<u>717,230</u>	<u>682,112</u>
Increase (decrease) in available funds	67,930,935	15,821,811	83,752,746	7,565,412	3,855,452	11,420,864
Reclassifications	(36,910)	36,910	-	(556,076)	556,076	-
Total - beginning of year	<u>224,605,842</u>	<u>84,614,672</u>	<u>309,220,514</u>	<u>217,596,506</u>	<u>80,203,144</u>	<u>297,799,650</u>
Total - end of year	<u>\$ 292,499,867</u>	<u>\$ 100,473,393</u>	<u>\$ 392,973,260</u>	<u>\$ 224,605,842</u>	<u>\$ 84,614,672</u>	<u>\$ 309,220,514</u>

See Independent Auditor's Report.

**COMMUNITY FOUNDATION OF THE OZARKS, INC. AND SUPPORTING ORGANIZATIONS
SCHEDULE OF AFFILIATE FOUNDATIONS
FOR THE YEAR ENDED JUNE 30, 2021**

1	Alton Community Foundation	August 2007	28	Houston Community Foundation	April 2006
2	Ash Grove Area Community Foundation	May 2020	29	Jacks Fork Community Foundation	June 2004
3	Aurora Area Community Foundation	September 2006	30	Joplin Regional Community Foundation	December 2006
4	Barton County Community Foundation	May 2015	31	Lockwood Community Foundation	February 1998
5	Benton County Community Foundation	August 1999	32	Marshfield Area Community Foundation	June 2005
6	Bolivar Area Community Foundation	April 2003	33	Meramec Regional Community Foundation	June 2010
7	Bourbon Community Foundation	October 2003	34	Monett Area Community Foundation	September 1998
8	Cabool Community Foundation *	December 2020	35	Mountain Grove Area Community Foundation	February 2004
9	Cape Area Community Foundation	August 2015	36	Mt. Vernon Area Community Foundation	March 2005
10	Carthage Community Foundation	May 1999	37	Neosho Community Foundation	March 2011
11	Cassville Community Foundation	November 2004	38	Nevada/Vernon County Community Foundation *	October 2020
12	Community Foundation of Rogersville	November 2015	39	Nixa Community Foundation	November 1993
13	Community Foundation of Taney County	April 2002	40	Owensville Area Community Foundation	March 2015
14	Community Foundation of the Hermann Area, Inc.	June 2005	41	Ozark County Community Foundation	January 2003
15	Community Foundation of the Lake (82-3298970) **	August 2009	42	Ozark Foothills Regional Community Foundation	November 2011
16	Community Foundation of West Plains, Inc.	March 2004	43	Perry County Community Foundation	December 2014
17	Crawford County Foundation, Inc. (43-1941534) **	August 2005	44	Republic Community Foundation	November 2004
18	DACO Community Foundation	August 2005	45	Ripley County Community Foundation	June 2003
19	Dallas County Community Foundation	October 1998	46	Sarcoxie Community Foundation	September 2011
20	Dent County Community Foundation	December 1999	47	St. James Area Community Foundation	May 2003
21	Douglas County Community Foundation	July 2003	48	Ste. Genevieve County Community Foundation	April 2003
22	El Dorado Springs Community Foundation	May 2001	49	Stockton Community Foundation	May 2002
23	Eldon Community Foundation	February 2005	50	Table Rock Lake Community Foundation	March 2004
24	Fair Grove Area Community Foundation *	April 2021	51	Truman Lake Community Foundation (43-1728406) **	May 2000
25	Finley River Community Foundation	May 2001	52	Willard Children's Charitable Foundation (84-4969392) **	August 2005
26	Greater Seymour Area Community Foundation	August 1998	53	Willow Springs Community Foundation	March 2001
27	Hickory County Community Wellness Foundation	December 1999			

* New affiliate community foundation

** Has own EIN Number

See Independent Auditor's Report.